

**UNOFFICIAL TRANSLATION**

Although Japan Post Insurance pays close attention to provide English translation of the information disclosed in Japanese, the Japanese original prevails over its English translation in the case of any discrepancy.

**Materials for the  
20th Ordinary General Meeting of Shareholders  
Other Items for Electronic Provision (Items Omitted in the  
Paper-based Documents Delivered to Shareholders)**

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JAPAN POST INSURANCE Co., Ltd.

This document includes the items that are not provided in the paper-based documents delivered to shareholders who have requested the delivery of paper-based documents in accordance with the provisions of relevant laws and regulations and Article 15 of the Company's Articles of Incorporation.

## I. Matters Concerning the Current Status of JAPAN POST INSURANCE Co., Ltd.

### 2. Financial Condition and Results of Operations of the Corporate Group and the Company

#### 1) Financial condition and results of operations of the corporate group

(Millions of yen)

For the fiscal year ended March 31	2023	2024	2025	2026
Ordinary income	6,379,561	6,744,134	6,165,335	5,625,758
Ordinary profit	117,570	161,173	170,293	271,946
Net income attributable to Japan Post Insurance	97,614	87,056	123,472	168,798
Comprehensive income	25,938	1,055,870	(116,430)	1,035,170
Net assets	2,375,377	3,395,744	3,241,426	4,153,628
Total assets	62,687,388	60,855,899	59,555,692	58,442,160

Note: The figures are truncated.

#### 2) Financial condition and results of operations of the Company

For the fiscal year ended March 31		2023	2024	2025	2026
Policy amount in force as of the fiscal year-end	Individual insurance	(Billions of yen) 38,950.9	(Billions of yen) 36,698.0	(Billions of yen) 35,407.9	(Billions of yen) 33,358.4
	Individual annuities	972.9	754.5	579.6	440.0
	Group insurance	—	—	—	—
	Group annuities	—	—	—	—
	Other insurance	0.0	0.0	0.0	0.0
Insurance premiums and others		(Millions of yen) 2,200,945	(Millions of yen) 2,484,007	(Millions of yen) 3,154,875	(Millions of yen) 2,188,660
Investment income		1,159,020	1,212,778	1,195,618	1,312,592
Insurance claims and others		5,487,997	5,778,590	5,205,305	4,417,796
Ordinary profit		117,652	162,581	170,981	273,247
Provision for reserve for policyholder dividends		62,067	55,899	96,990	143,579
Net income		97,791	88,564	124,093	170,197
Total assets		62,685,230	60,857,090	59,555,517	58,450,779
Net income per share		(Yen) 83.31	(Yen) 77.13	(Yen) 108.06	(Yen) 153.81

Notes:

1. The figures are truncated. However, amount of net income per share is rounded off.
2. Policy amounts at each year-end do not include the Postal Life Insurance Policies received from the Management Network in the form of reinsurance. Status of reinsured Postal Life Insurance Policies received from the Management Network is described in the <reference> of I. 1. [Main performance of the Company].
3. Policy amounts in force for individual annuities are the total of (a) the accumulated contribution payment as of the date of annuity payment commencement for the annuity before payments commence and (b) the amount of policy reserves for the annuity after payments have commenced.
4. The Company underwrites neither group insurance nor group annuities.
5. Other insurance refers to asset-formation insurance and asset-formation annuities. The amount

of policies in force is the total of (a) for asset-formation insurance, the policy reserves, and (b) for asset-formation annuities, the accumulated contribution payment as of the date of annuity payment commencement for the annuity before payments commence, and the amount of policy reserves for the annuity after payments have commenced.

6. The Company has a Board Benefit Trust (BBT). Shares of the Company held in the trust, which was recorded as treasury stock under the category of shareholders' equity, were included in treasury stock to be deducted from the calculation of the average number of shares during the fiscal year, for the purpose of calculating net income per share.
7. The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. Net income per share has been calculated assuming that the stock split was conducted at the beginning of the fiscal year ended March 31, 2023.

### 3. Main Offices of the Corporate Group

Department	Name of company	Name of office	Location	Date of establishment
Insurance business and related business	The Company	Head Office	Chiyoda-ku, Tokyo	September 1, 2006
Information systems-related business	JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD.	Head Office	Shinagawa-ku, Tokyo	October 3, 2011

Note: Date of establishment refers to the date of establishment of the Company for the insurance business and related business, while the date on which JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD. became a subsidiary is stated for the information systems-related business.

### [Branches and agencies of the Company]

(Number of locations/ branches)

Category	As of March 31, 2025	As of March 31, 2026	Increase (Decrease)
Regional Headquarters	13	13	—
Branches	82	82	—
Agency	338	293	(45)
Japan Post Co., Ltd.	1	1	—
Contracted post office	337	292	(45)

Notes:

1. The Company has shifted to a new Japan Post Insurance sales system since April 2022, and as of the end of the fiscal year ended March 31, 2026, branch offices (Retail service division) have been established in 626 locations across Japan.
2. Number of offices (post offices) of Japan Post Co., Ltd. handling insurance solicitation business for the Company was 19,882 as of March 31, 2026 (a decrease of 99 year on year).
3. Number of contracted post offices represents those acting as insurance agencies handling the insurance solicitation business for the Company, while the number of contracted post offices commissioned to conduct customer referral (referral agencies) for Japan Post Co., Ltd. which

acts as an agency of the Company was 2,310 as of March 31, 2026 (a decrease of 18 year on year).

#### 4. Employees of the Corporate Group

(Persons)

Department	As of March 31, 2025	As of March 31, 2026	Increase (Decrease)
Insurance business and related business	17,952	17,706	(246)
Information systems-related business	704	781	77
Total	18,656	18,487	(169)

Note: Number of employees (including those seconded from companies outside the Corporate Group, but excluding those seconded to companies outside the Corporate Group) represents the number of employees in full-time employment, and excludes those in temporary employment (including associate employees who have converted to indefinite-term employment based on the system for conversion to indefinite-term employment).

(Reference) Percentage of women in management positions, male childcare leave acquisition rate and wage difference between men and women

(%)

Name	Percentage of women in management positions	Male childcare leave acquisition rate	Wage difference between men and women			Notes
			All workers	Of which, regular workers	Of which, non-regular workers	
The Company	10.6	100.0	75.1	73.2	80.8	
JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD.	10.7	93.3	79.8	79.2	92.9	

Notes:

1. The above information is based on the indicators, etc., published by the Company and its consolidated subsidiaries in accordance with the provisions of the Act on Promotion of Women's Active Engagement in Professional Life.
2. Percentage of women in management positions is the actual result as of April 1, 2026, and other indicators are the actual result for the current fiscal year.
3. Percentage of women in management positions is for employees registered at each Japan Post Group company in order to ensure consistency with other Japan Post Group companies, and does not include those seconded from other companies, but includes those seconded to other companies. The percentage of the Company when including employees seconded from other companies accompanying the shift to the new Japan Post Insurance sales system from April 2022 is 10.4%.
4. The male childcare leave acquisition rate is for employees registered at each Japan Post Group company in order to ensure consistency with other Japan Post Group companies, and does not include those seconded from other companies, but includes those seconded to other companies. In addition, temporary employees (including associate employees who have converted to

indefinite-term employment based on the system for conversion to indefinite-term employment) are not included. For the male childcare leave acquisition rate, the percentage of employees whose spouse has given birth and who have started childcare leave, etc. (including those who have applied for leave and are scheduled to start it) during the current fiscal year is shown. The male childcare leave acquisition rate of the Company if calculated including those seconded from other companies accompanying the shift to the new Japan Post Insurance sales system from April 2022 is 100%.

5. The wage difference between men and women is based on employees recorded on the wage ledger, and includes employees seconded from other companies and employees seconded to other companies who are paid by the Company and JAPAN POST INSURANCE SYSTEM SOLUTIONS in accordance with the terms of their secondment agreements.
6. The wage difference between men and women is based on the wage ledger and is the ratio of the average wages of female workers recorded to the average wages of male workers recorded (average annual wages = total wages / number of employees). Retirement allowances are excluded from total wages, and employees on leave are excluded from the number of employees. In addition, associate employees who have been converted to indefinite-term employment based on the system for conversion to indefinite-term employment are included in regular (indefinite) workers.
7. The Japan Post Group does not differentiate between men and women in terms of the wage system, operations such as promotions or pay raises, or hiring standards. The main factor for regular workers in the difference in wages between men and women is that there is a bias in the ratio of men and women based on the age structure, where the percentage of women is low in the older and in management and professional positions, where wages are relatively high. The main reason for the non-regular workers is that the ratio of men among rehired elderly employees, etc., whose wage levels are relatively high, account for approximately 90% of non-regular workers. The Japan Post Group continues to work on enhancing the ratio of women in management positions through efforts including implementing career development support for female employees who are expected to be active in management positions in the future.

[Employees of the Company]

Category	As of March 31, 2025	As of March 31, 2026	Increase (Decrease)	As of March 31, 2026		
				Average age	Average years of service	Average monthly salary
	(Persons)	(Persons)	(Persons)	(Years old)	(Years)	(Thousand yen)
In-house employees	8,466	8,197	(269)	45.3	20.5	420.0
Sales employees	9,486	9,509	23	43.1		

Notes:

1. Number of employees represents the number of employees in full-time employment (including those seconded from other companies, but excluding those seconded to other companies), and excludes those in temporary employment (including associate employees who have converted to indefinite-term employment based on the system for conversion to indefinite-term employment).

2. Sales-related managers are counted as in-house employees in order to reflect actual conditions.
3. Average number of years of service represents the number of years of continuous service including years at Ministry of Posts and Telecommunications, Postal Services Agency (Ministry of Internal Affairs and Communications) and Japan Post.
4. Average age and average years of service are based on ages and years counted by the western-style method as of March 31, 2026, and truncated to one decimal place.
5. Average monthly salary represents fixed salary as of March 31, 2026, excluding overtime allowance and bonus. The figures are truncated.

5. Major Creditors of the Corporate Group

Not applicable.

10. Other Important Matters Concerning the Current State of the Corporate Group

Not applicable.

## II. Matters Concerning Directors and Executive Officers

### 3. Liability Limitation Agreement

Name	Overview of the liability limitation agreements , etc.
NARA Tomoaki	<p>The overview of the liability limitation agreements entered into with Directors in accordance with provisions of Article 427, Paragraph 1 of the Companies Act and Articles of Incorporation, are as follows.</p> <p>For liability provided for in Article 423, Paragraph 1 of the Companies Act, when the Directors (excluding Directors with executive functions) performed their duties in good faith and without gross negligence, they shall be liable to the minimum liability amount prescribed under Article 425, Paragraph 1 of the Companies Act.</p>
NEGISHI Kazuyuki	
TONOSU Kaori	
TOMII Satoshi	
SHINGU Yuki	
OMACHI Reiko	
YAMANA Shoei	
HOSOYA Kazuo	
UNO Akiko	

#### 4. Compensation Agreement

[Compensation Agreements with Directors and Executive Officers]

Name			Overview of the compensation agreement, etc.
TANIGAKI Kunio	TACHIBANA Atsushi	NOTO Kazumi	The Company has entered into a compensation agreement in accordance with provisions of Article 430-2, Paragraph 1 of the Companies Act, and the Company indemnifies costs mentioned in Item 1 of the same Paragraph and the losses mentioned in the Item 2 of the same Paragraph to the extent provided by laws and regulations.
ONISHI Toru	SAKAMOTO Hidekazu	TANABE Mikio	
NARA Tomoaki	HARUNA Takayuki	YANAGISAWA Kenichi	
NEGISHI Kazuyuki	MIYAZAWA Hitoshi	INOUE Yuko	
TONOSU Kaori	IMAIZUMI Michinori	YONEZAWA Yasunobu	
TOMII Satoshi	MURO Takashi	SOMEYA Takao	
SHINGU Yuki	TAGUCHI Yoshihiro	SOMA Nobuhiro	
OMACHI Reiko	HAMASAKI Rika	HANADA Ichisei	
YAMANA Shoei	HANDA Shuji	NOMURA Hiroyuki	
HOSOYA Kazuo	ADACHI Tamami	NOZAWA Satoshi	
UNO Akiko	IWATA Kazuhiko		
HIRONAKA Yasuaki	SHISHIDO Tsuyoshi		

[Payouts under Compensation Agreements, etc.]

Not applicable.

#### 5. Directors and Officers Liability Insurance Contract

Scope of the Insured	Overview of Directors and Officers liability insurance contract
Directors and Executive Officers	The Company has entered into a Directors and Officers liability insurance contract as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company, with all insurance premiums at its expense. The insurance covers damages that may arise when officers, etc. assume liability for the execution of their duties or receive a claim in the pursuit of such liability. Provided that damages, etc. incurred by the officers themselves as a result of bribery or other criminal acts or intentional misconduct are not covered, as a measure to ensure that the appropriate execution of duties by officers, etc. is not impaired.

### III. Matters Concerning Outside Directors

#### 1. Concurrent Positions and Other Details on Outside Directors

(As of March 31, 2026)

Name	Concurrent positions and other details
TONOSU Kaori	Outside Director of Internet Initiative Japan Inc. <Transactions and other relationships with the Company and each company> Not applicable
TOMII Satoshi	Chairman of DBJ Investment Advisory Co., Ltd. Outside Audit & Supervisory Board Member of Fuji Oil Company, Ltd. <Transactions and other relationships with the Company and each company> Not applicable
SHINGU Yuki	Director of Future Corporation <Transactions and other relationships with the Company and each company> Not applicable
OMACHI Reiko	Attorney-at-law <Transactions and other relationships with the Company and each company> Not applicable
YAMANA Shoei	Outside Director of TDK Corporation Outside Director of Zensho Holdings Co., Ltd. <Transactions and other relationships with the Company and each company> Not applicable
HOSOYA Kazuo	Outside Director of Dexerials Corporation <Transactions and other relationships with the Company and each company> Not applicable
UNO Akiko	Outside Director of OHBA CO., LTD. Outside Director of Tokyu Fudosan Holdings Corporation <Transactions and other relationships with the Company and each company> Not applicable

#### 2. Main Activities of Outside Directors

Name	Term of office	Attendance at meetings of the Board of Directors, etc.	Summary of remarks made at meetings of the Board of Directors, etc. and duties performed with respect to expected roles
TONOSU Kaori	3 years, 9 months	Board of Directors: Attended all 16 meetings held during the fiscal year under review  Audit Committee: Attended all 17 meetings held during the fiscal year under review	She has extensive experience as an IT governance and risk management expert nurtured through her career involving many engagements in overall system risk assessment and advisory activities at accounting firms. We have expected her to fulfill supervisory functions from such perspective. She actively provided comments, in particular from the perspective of IT governance and risk management. She fulfilled her role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution.

Name	Term of office	Attendance at meetings of the Board of Directors, etc.	Summary of remarks made at meetings of the Board of Directors, etc. and duties performed with respect to expected roles
TOMII Satoshi	3 years, 9 months	<p>Board of Directors: Attended all 16 meetings held during the fiscal year under review</p> <p>Nomination Committee: Attended all 4 meetings held during the fiscal year under review after assuming office</p> <p>Audit Committee: Attended all 17 meetings held during the fiscal year under review</p> <p>Compensation Committee: Attended all 4 meetings held during the fiscal year under review during his term of office</p>	<p>He has a wealth of experience in corporate management in a company making investments and loans with a strong public nature. We have expected him to fulfill supervisory functions from such perspective. He actively provided comments, in particular from the perspective of corporate management. He fulfilled his role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution.</p>
SHINGU Yuki	2 years, 9 months	<p>Board of Directors: Attended all 16 meetings held during the fiscal year under review</p> <p>Compensation Committee: Attended all 9 meetings held during the fiscal year under review</p>	<p>She has a wealth of experience in corporate management in a company providing consulting service capitalizing on expertise in IT strategy. We have expected her to fulfill supervisory functions from such perspective. She actively provided comments, in particular from the perspective of corporate management. She fulfilled her role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution.</p>

Name	Term of office	Attendance at meetings of the Board of Directors, etc.	Summary of remarks made at meetings of the Board of Directors, etc. and duties performed with respect to expected roles
OMACHI Reiko	2 years, 9 months	<p>Board of Directors: Attended all 16 meetings held during the fiscal year under review</p> <p>Audit Committee: Attended all 17 meetings held during the fiscal year under review</p>	<p>She has extensive expertise especially in the field of financial regulations related to financial institutions, and Financial Instruments and Exchange Act as a legal expert nurtured as an attorney-at law. We have expected her to fulfill supervisory functions from such perspective. She actively provided comments, in particular from the perspective of legal affairs and compliance. She fulfilled her role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution.</p>
YAMANA Shoei	1 year, 9 months	<p>Board of Directors: Attended all 16 meetings held during the fiscal year under review</p> <p>Nomination Committee: Attended all 6 meetings held during the fiscal year under review</p> <p>Compensation Committee: Attended all 5 meetings held during the fiscal year under review after assuming office</p>	<p>He has a wealth of experience in corporate management in the international development of four business areas, including the multifunction device business. We have expected him to fulfill supervisory functions from such perspective. He actively provided comments, in particular from the perspective of corporate management. He fulfilled his role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution.</p>
HOSOYA Kazuo	0 year, 9 months	<p>Board of Directors: Attended all 12 meetings held during the fiscal year under review after assuming office</p> <p>Nomination Committee: Attended all 4 meetings held during the fiscal year under review after assuming office</p>	<p>He has a wealth of experience in corporate management in a company that engages in the manufacture and sale of automobiles in Japan and overseas. We have expected him to fulfill supervisory functions from such perspective, and he has fulfilled his role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution, including by actively providing comments, in particular from the perspective of corporate management.</p>

Name	Term of office	Attendance at meetings of the Board of Directors, etc.	Summary of remarks made at meetings of the Board of Directors, etc. and duties performed with respect to expected roles
UNO Akiko	0 year, 9 months	Board of Directors: Attended all 12 meetings held during the fiscal year under review after assuming office  Audit Committee: Attended all 13 meetings held during the fiscal year under review after assuming office	She has a wealth of experience as a full-time Audit & Supervisory Board Member of a B2C company that engages in a wide range of businesses including development and sale of cosmetics. We have expected her to fulfill supervisory functions from such perspective, and she has fulfilled her role appropriately as Outside Director of the Company, such as supervision and the provision of advice regarding the Company's business execution, including by actively providing comments, in particular from the perspective of marketing and risk management.

Note: The term of office is the period up to March 31, 2026, and the period less than one month is truncated.

### 3. Response to Violations of Laws and Regulations or Articles of Incorporation and Other Improper Execution of Business

During the terms of office of the Company's Outside Directors, Ms. TONOSU Kaori, Mr. TOMII Satoshi, Ms. SHINGU Yuki, Ms. OMACHI Reiko and Mr. YAMANA Shoei, an incident came to light in which non-public financial information was used by post offices to invite customers to visit for the solicitation of the Company's insurance products, without obtaining prior consent from the customers. In addition, in the course of the investigation following this discovery, it was uncovered that solicitations were conducted prior to obtaining the regulatory approval required under the Insurance Business Act. Regarding these incidents, the Japan Post Group, including the Company, is working on the formulation and implementation of recurrence prevention measures. The individuals in question have consistently provided recommendations to ensure thorough compliance awareness and, after the matter was discovered, seven individuals, including Mr. HOSOYA Kazuo and Ms. UNO Akiko, have fulfilled their responsibilities by, for example, providing opinions at meetings of the Board of Directors and other venues regarding necessary responses and recurrence prevention measures from the perspective of legal compliance and customer protection.

#### 4. Compensation for Outside Directors

(Millions of yen)

	Compensation paid to	Compensation from the Company	Compensation from parent company of the Company
Total compensation	9 persons	96 (of which, other than compensation: —)	—

Note: The figures are truncated.

#### 5. Opinions of Outside Directors

Not applicable.

#### IV. Matters Concerning Shares

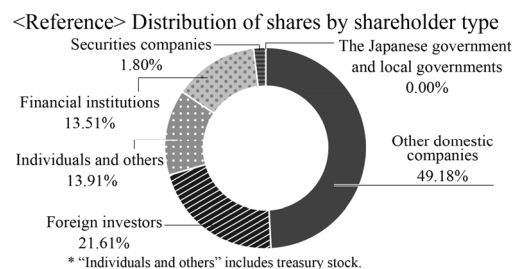
##### 1. Number of Shares

Total number of authorized shares 2,400,000 thousand shares

Total number of shares issued 371,822 thousand shares

Notes: 1. The figures are truncated.

2. Although the Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share, the above is stated based on the number of shares before the stock split.



2. Total Number of Shareholders as of March 31, 2026: 125,543

##### 3. Major Shareholders

Name of shareholder	Number of shares held and percentage of shares held	
	Number of shares held	Percentage of shares held
Japan Post Holdings Co., Ltd.	179,898 thousand shares	49.75%
The Master Trust Bank of Japan, Ltd. (Trust Account)	30,739 thousand shares	8.50%
Custody Bank of Japan, Ltd. (Trust Account)	15,109 thousand shares	4.18%
STATE STREET BANK AND TRUST COMPANY 505001	10,577 thousand shares	2.93%
NOMURA CUSTODY NOMINEES LIMITED OMNIBUS-FULLY PAID (CASHPB)	4,890 thousand shares	1.35%
Japan Post Insurance Employee Shareholding Association	3,429 thousand shares	0.95%
THE BANK OF NEW YORK, TREATY JASDEC ACCOUNT	2,630 thousand shares	0.73%
JP MORGAN CHASE BANK 385781	2,573 thousand shares	0.71%
STATE STREET BANK AND TRUST COMPANY 505103	2,145 thousand shares	0.59%
BNYM AS AGT/CLTS 10 PERCENT	2,067 thousand shares	0.57%

Notes:

1. The figures are truncated.
2. The Company holds 10,228 thousand shares of treasury stock, which are excluded from the major shareholders above.
3. Percentage of shares held are calculated excluding treasury stock (10,228 thousand shares) and rounded off to the second decimal place. Treasury stock does not include the 390 thousand shares of the Company's stock held in the Board Benefit Trust (BBT).

4. Shares Delivered to Directors and Executive Officers as Consideration for Execution of Their Duties during the Fiscal Year Ended March 31, 2026

	Number of shares	Number of recipients
Directors (excluding Outside Directors) and Executive Officers	4,000 (Note)	1
Outside Directors (limited to Outside Directors)	Not applicable	Not applicable

Note: Delivered in accordance with the performance-linked stock compensation system. Since the System grants the Company's shares and cash in the amount translated at fair value of a certain portion of the shares at the retirement date, the above number of shares does not include the portion of shares to be paid in cash.

5. Other Significant Matters Concerning Shares

[Acquisition of treasury stock]

At the Board of Directors' meetings held on November 14, 2025, the Company resolved matters concerning the acquisition of treasury stock pursuant to Article 39, Paragraph 1 of the Company's Articles of Incorporation complying with Article 459, Paragraph 1, Item 1 of the Companies Act. The acquisition was completed on March 24, 2026.

(Board of Directors' resolutions concerning the acquisition of treasury stock)

(1) Reason for the acquisition of treasury stock

The Company's shareholder return policies during the period of the Medium-term Management Plan aim for a medium-term average total payout ratio of 40 to 50%, through acquisition of treasury stock and other timely measures. For the fiscal year ended March 31, 2026, the Company's policy was to implement shareholder returns with a target total payout ratio of approximately 55%. Based on these policies, the Company intends to conduct the acquisition of treasury stock to improve capital efficiency and enhance shareholder returns.

(2) Details of the acquisition

- Class of shares to be acquired: Common stock of the Company
- Total number of shares to be acquired: 20,000,000 shares (maximum)  
(The ratio of the total number of shares to be acquired to the total number of shares issued (excluding treasury stock): 5.4%)
- Total amount of shares to be acquired: ¥45,000,000,000 (maximum)
- Acquisition period: From November 17, 2025 to March 31, 2026
- Method of acquisition: Purchases through the Off-auction Own Share Repurchase Trading system (ToSTNeT-3) and trading on the auction market of the Tokyo Stock Exchange, Inc.
- In addition to the matters described above, any matters required for the acquisition of treasury stock shall be determined at the sole discretion of the President, CEO, Representative Executive Director of the Company or a person appointed by the President, CEO, Representative Executive Officer of the Company.

(Details of the acquisition of treasury stock as implemented)

- Class of shares acquired: Common stock of the Company
- Total number of shares acquired: 10,216,800 shares
- Total amount of shares acquired: ¥44,999,705,500
- Acquisition period: From November 17, 2025 to March 24, 2026
- Method of acquisition: Purchases through the Off-auction Own Share Repurchase Trading system (ToSTNeT-3) and trading on the auction market of the Tokyo Stock Exchange, Inc.

Note: Although the Company conducted a stock split at a ratio of three (3) shares for every one (1) share of common stock effective April 1, 2026, the number of shares described above is stated based on the number of shares before the stock split.

[Stock split]

At the meeting of its Board of Directors held on January 29, 2026, the Company resolved to conduct a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share, and as of the same date, amended the total number of shares authorized to be issued as set forth in its Articles of Incorporation.

- Total number of shares authorized to be issued after the stock split 4,400,000,000 shares
- Total number of shares issued after the stock split 1,115,468,100 shares

[Cancellation of treasury stock]

Additionally, at the meeting of the Board of Directors held on April 24, 2026, the Company resolved to cancel treasury stock in accordance with the provision of Article 178 of the Companies Act.

- Class of shares to be cancelled Common stock of the Company
- Number of shares to be cancelled 30,650,400 shares
- Scheduled date of the cancellation June 30, 2026
- Total number of shares issued after the cancellation 1,084,817,700 shares

## **V. Matters Concerning Stock Acquisition Rights, etc.**

1. Stock Acquisition Rights, etc., Held by Directors and Executive Officers of the Company as of March 31, 2026

Not applicable.

2. Stock Acquisition Rights, etc., of the Company that have been Granted to Employees, etc., during the Fiscal Year Ended March 31, 2026

Not applicable.

## VI. Matters Concerning Independent Auditor

### 1. Independent Auditor

(Millions of yen)

Name	Compensation, etc., for the fiscal year ended March 31, 2026	Others
KPMG AZSA LLC MORIMOTO Yohei Designated Limited Liability Partner SATO Eihiro Designated Limited Liability Partner SUDA Shunsuke Designated Limited Liability Partner	192	- The Audit Committee confirmed the content of the independent auditor's audit plan, and the audit plan and results for the previous fiscal year, then considered the validity, etc. of the time scheduled for audits and the estimated compensation amount for the fiscal year under review. As a result, the Audit Committee has given consent for the compensation, etc., for the independent auditor pursuant to Article 399, Paragraph 1 of the Companies Act. - The Company entrusted to the independent auditor the advisory services, etc. related to tax-related advisory services, advisory services related to compliance with solvency regulations based on economic value, and advisory services related to compliance with sustainability disclosure standards (non-audit services), which are services other than those set forth in Article 2, Paragraph 1 of the Certified Public Accountants Act of Japan, and paid fees to the independent auditor for these services.

Notes:

1. The figure is truncated.
  2. The audit engagement entered into by the Company and the Independent Auditor does not clearly distinguish the amount of compensation, etc. for audits prescribed in the Companies Act and those prescribed in the Financial Instruments and Exchange Act. Therefore, the figure above shows the total compensation, etc., for the fiscal year ended March 31, 2026.
  3. The total monetary and other property benefits which are to be paid to the independent auditor by the Company and its subsidiary is ¥286 million.
2. Liability Limitation Agreement and Compensation Agreement  
Not applicable.
  3. Directors and Officers Liability Insurance Contract  
Not applicable.

#### 4. Other Matters Concerning Independent Auditor

The Audit Committee resolved the “Policy of determining the dismissal or refusal of reelection of an independent auditor” as follows:

[Policy of determining the dismissal or refusal of reelection of an independent auditor]

The Audit Committee shall dismiss the independent auditor if it determines that the independent auditor falls under any of the items of Article 340, Paragraph 1 of the Companies Act and causes a problem on the audit of the Company.

In addition, the Audit Committee takes into consideration such matters as status of performance of duties of the independent auditor, if deemed necessary, it shall determine detail of proposals on the dismissal or refusal of reelection of the independent auditor to be submitted to the General Meeting of Shareholders.

#### **VII. Basic Policy Regarding Persons Who Control the Decisions on Financial and Business Policies**

Not applicable.

#### **VIII. Systems to Ensure the Appropriateness of Business Operations**

(Systems to ensure the appropriateness of business operations)

The Company has formulated the following “Fundamental Policy for Establishment of Internal Control Systems” by resolution of the Board of Directors as a fundamental policy related to establishment of system for ensuring proper operations.

(Revised on March 25, 2020)

#### Fundamental Policy for Establishment of Internal Control Systems

1. System for ensuring execution of duties by the Executive Officers and employees of the Company are in compliance with laws and regulations and the Articles of Incorporation
  - (1) In addition to the formulation of management philosophy and management policy, the Company shall ensure thorough understanding of all Executive Officers and employees of the Company shall ensure thorough understanding of all Executive Officers and employees of the compliance with laws and regulations in every aspect of its business activities, in accordance with the Japan Post Group’s Charter of Corporate Conduct established by Japan Post Holdings Co., Ltd. Furthermore, the Company shall establish its compliance framework by formulating compliance rules.
  - (2) The Company shall establish a department that supervises compliance to promote compliance within the Company. Meanwhile, a Compliance Committee shall be established to deliberate on the management policies concerning compliance, specific compliance operations and response to various issues, and report important matters to the Executive Committee and the

Audit Committee.

- (3) The Company shall prepare a Compliance Manual that serves as a guide to the laws and regulations and other rules concerning its corporate activities, while carrying out trainings on laws and regulations as well as internal regulations that must be observed by Executive Officers and employees, in order to ensure thorough implementation of compliance.
  - (4) For the purpose of establishing compliance framework and ensuring sound business management, the Company shall set up a liaison meeting, comprised of the President, CEO, Representative Executive Officer and others, with Japan Post Co., Ltd., which serves as the Company's insurance agent, to discuss matters related to the enhancement and reinforcement of the internal control systems of Japan Post Co., Ltd., and shall take measures necessary for guidance and management of Japan Post Co., Ltd.
  - (5) The Company shall set out response as an organization to anti-social forces in the internal rules for dealing with anti-social forces, and cut off and exclude any relationship with anti-social forces that may threaten social order and sound corporate activities by firmly refusing their undue demand, while regularly cooperating with external expert bodies including the police.
  - (6) In order to ensure adequacy of the documents related to financial accounting and other information, the Company shall strive to secure credibility of its financial reporting, and report important matters to the Executive Committee, the Audit Committee and the accounting auditor, as appropriate.
  - (7) The Company shall establish rules for reporting for any violations or suspected violations of compliance, and set up points of contact for whistleblowing both inside and outside the Company, the use of which shall be thoroughly informed to all Executive Officers and employees.
  - (8) The Company shall formulate internal audit rules and develop an internal audit framework. Meanwhile, the Internal Audit Department independent of all departments to be audited shall conduct effective internal audits of compliance in the Company's business activities and report the status of internal audits to the Executive Committee and the Audit Committee.
2. System for retaining and managing information concerning the execution of duties by the Executive Officers

In the Executive Committee rules and the document management rules, the Company shall define the methods and system for retaining and managing various documents concerning the execution of duties by the Executive Officers, such as the minutes of the Executive Committee meetings and approval documents, in order to appropriately retain and manage such information. Documents shall be accessed or copied at the request of the Audit Committee or the Internal Audit Department.

3. System and rules for managing the risk of loss to the Company
  - (1) Through formulating basic risk management policies and other risk management rules, the Company shall present to Executive Officers and employees the basic matters related to risk management such as basic principles, the management framework and management methods, and implement risk management based on such basic policies and others.
  - (2) The Company shall establish a department that supervises risk management, identify the status of risks, and analyze and manage such risks. Meanwhile, a Risk Management Committee shall be established to deliberate on the policies concerning risk management, matters related to the development and operations of risk management system and matters related to the implementation of risk management and report important matters to the Executive Committee and the Audit Committee.
  - (3) The Company shall formulate crisis management rules and develop a crisis management framework to promptly and appropriately address and take necessary countermeasures in cases where risks that have a significant impact on the management arise.
  
4. System for ensuring the efficient execution of duties by the Executive Officers
  - (1) The Company shall, in principle, hold a meeting of the Executive Committee, comprised of Executive Officers, on a weekly basis, and discuss matters delegated from the Board of Directors and matters to be approved by the Board of Directors. Furthermore, specialized committees shall be established as advisory bodies to the Executive Committee as appropriate.
  - (2) The Company shall formulate organization rules and administrative authority rules and define the duties of each organizational unit, administrative authority and responsibility of each Executive Officer, and the procedures for approvals on business decisions, with a view to ensuring the efficient execution of duties by the Executive Officers.
  
5. System for ensuring proper operations within the corporate group comprising the Company and Japan Post Holdings, and subsidiaries of the Company
  - (1) The Company shall conclude the Japan Post Group Agreement with Japan Post Holdings Co., Ltd., Japan Post Co., Ltd. and Japan Post Bank Co., Ltd., while concluding an agreement on the operations of the Japan Post Group and a memorandum of understanding on the rules for such operations with Japan Post Holdings Co., Ltd., whereby prior consultation or reports shall be made over the matters necessary for proper and smooth operations of the Group.
  - (2) The Company shall formulate rules concerning the management of subsidiaries, and establish a framework for appropriately managing business operations of subsidiaries as follows.
    - (i) The Company shall have subsidiaries take measures based on the Japan Post Group Agreement, etc. which serves as a basis for the Group management.
    - (ii) The Company shall carry out management analysis, guidance on business operations,

risk management, guidance on compliance, audits, etc., for subsidiaries.

(iii) Formulation of management policies, business plans and other important matters by subsidiaries shall be subject to the prior approval of the Company.

(iv) Matters filed to the authorities by subsidiaries, monthly business results, and the results of external audits shall be reported to the Company.

(3) The Company shall formulate rules concerning the management of intra-Group transactions and ensure proper transactions with the Group companies based on the arm's-length rule.

6. Matters concerning employees who are to assist the duties of the Audit Committee

The Company shall establish the Office of Audit Committee as an organization that provides assistance to the Audit Committee in performing its duties, and assign full-time employees with knowledge and ability necessary to assist the duties of the Audit Committee.

7. Matters related to maintaining the independence of employees who are to assist the duties of the Audit Committee from the Executive Officers, and matters related to ensuring the effectiveness of instructions given by the Audit Committee to these employees

The employees assigned to the Office of Audit Committee shall assist the duties of the Audit Committee under its sole direction. In addition, matters relating to recruitment, transfer, personnel evaluation or disciplinary actions involving the employees assigned to the Office of Audit Committee shall be subject to the approval of the Audit Committee or of a member of the Audit Committee appointed by the Audit Committee.

8. System for the Executive Officers and employees to report to the Audit Committee, and other systems of reporting to the Audit Committee

(1) The Executive Officer in charge of internal controls shall regularly report to the Audit Committee on the status of the performance of duties related to internal controls of the Company and its subsidiaries.

(2) Executive Officers and employees shall promptly report to the members of the Audit Committee on important matters that are likely to have a significant impact on the management of the Company or its subsidiaries.

(3) The Executive Officer in charge of internal audits shall regularly report to the Audit Committee on the status and results of the internal audits of the Company and its subsidiaries, and report to the members of the Audit Committee on the important matters that are likely to have a significant impact on the management.

(4) Executive Officers and employees shall report the matters related to the business execution of the Company or its subsidiaries, as required by the Audit Committee. In this case, The Audit Committee shall request an investigation to the Executive Officer in charge of internal audits

or give specific instructions concerning the officer's execution of the duty, whenever the Audit Committee deems necessary.

- (5) Executive Officers and employees shall promptly report to the members of the Audit Committee on any significant compliance violation (including any suspected matters) of the Company or its subsidiaries discovered through whistleblowing or by other means.
- (6) Any person who reported to the Audit Committee or any whistleblower within the Company shall not be subject to disadvantageous treatment on the ground of such report or whistleblowing.

9. Procedures for making advanced payment or reimbursement of expenses to be incurred in the execution of duties by the members of the Audit Committee, and matters concerning a policy for the handling of expenses or debts to be incurred in the execution of such duties

Executive Officers and employees may not deny a request for payment made by the members of the Audit Committee for expenses incurred in the course of audits carried out as part of the execution of duties of the Audit Committee, including fees for advice they sought from attorneys, certified public accountants or other external experts, or duties they outsourced for investigation, appraisal or others, unless the Company proved that the aforementioned expenses were not necessary for the execution of duties of the Audit Committee.

10. Other systems for ensuring effective audits by the Audit Committee

- (1) The President, CEO, Representative Executive Officer shall strive to exchange opinions with the Audit Committee regularly in an effort to enhance mutual understanding over the important management matters including basic management policy, issues to be addressed and the functional status of the internal control system.
- (2) The Executive Officer in charge of internal audits shall formulate or amend the audit plan upon providing prior explanation about the audit plan to the Audit Committee and obtaining its consent.
- (3) The Audit Committee shall cooperate with the Executive Officer in charge of internal audits such as by exchanging opinions whenever necessary in order to stay abreast of important points of audit.
- (4) The Audit Committee shall receive prior explanation about the audit plan from the accounting auditor and regular reports on the status of audit implementation, and shall cooperate with the accounting auditor through exchange of opinions as appropriate in order to be acquainted with important points concerning accounting audit at all times.
- (5) In executing its duties, the Audit Committee shall cooperate with the Audit Committee of Japan Post Holdings Co., Ltd., through measures such as regular exchange of opinions.
- (6) Important personnel appointments of the Executive Officer in charge of internal audits and

the Senior General Manager of the Internal Audit Department shall be subject to the approval of the Audit Committee or of a member of the Audit Committee appointed by the Audit Committee.

(Status of operation of systems to ensure the appropriateness of business operations)

The Company has established and is operating the internal control systems to ensure proper operations based on the “Fundamental Policy for Establishment of Internal Control Systems.”

Furthermore, the Company is working on recurrence prevention measures and other initiatives regarding the incident that came into light in the fiscal year ended March 31, 2025, in which non-public financial information was used at post offices to invite customers to visit for the solicitation of the Company’s insurance products without obtaining prior consent from the customers, and the incident in which solicitations were conducted prior to obtaining the regulatory approval required under the Insurance Business Act, and we periodically disclose the implementation status of these efforts.

(1) System for ensuring that the execution of duties by the Executive Officers and employees of the Company are in compliance with laws and regulations and the Articles of Incorporation

- In order to realize the management philosophy of “Be a trustful partner for people, always being close at hand and endeavoring to protect their well-being,” the Company announced the “Basic Policies for Customer-first Business Operations” and “Solicitation Policy,” and sent messages inside and outside the Company to strive for thorough customer-first business operations. In addition, with regard to the Standard of Japan Post Insurance Sales which was formulated to reflect our customer-first philosophy, the Company is working to ensure that our customer-first business operations are thoroughly implemented through means such as training.
- In order to ensure thorough compliance, the Company established the Compliance Committee, where management policies concerning compliance, specific compliance operations and various issues were deliberated, and important matters were reported to the Executive Committee and the Audit Committee. In addition, ongoing and multi-layered compliance training has been conducted in the workplace.  
In light of the inappropriate handling of non-public financial information, we have established systems to prevent such inappropriate handling and are conducting monitoring, thereby ensuring proper handling.
- For countermeasures against money laundering, terrorist financing, and proliferation finance, and in order to identify, assess, and mitigate risks, we are working to develop a framework and proceeding with initiatives to identify and strictly manage high-risk customers, and properly take measures to prevent the misuse of our products and services for illegal activities such as money laundering.

- The Company has set up points of contact for whistleblowing both inside and outside the Company for reporting compliance violations or the possibility of such violations, the use of which are thoroughly informed to all Executive Officers and employees. In addition, the Company has promoted measures such as actively detecting whether there were any disadvantageous treatments of whistleblowers on the ground of such reporting by following up on them.
- The sales divisions at the Head Office formulates measures with a responsibility for sales based on ensuring the solicitation quality, while compliance divisions implement these measures and the Internal Audit Department verifies the status of overall initiatives and appropriateness of operations, including mutual checks between both divisions, and branches, post offices, etc. conduct appropriate checks at between the time of application and the conclusion of contracts. In this manner, we have established a system for each organization and have built an appropriate solicitation management system.  
Furthermore, for audits related to the appropriate use of non-public financial information, we are working to share audit criteria and other relevant insights among internal audit departments across the Japan Post Group. By regularly coordinating audit information, we are conducting effective internal audits.
- Based on the amendments of the “Comprehensive Guidelines for Supervision of Insurance Companies,” we have established regulations to prevent the granting of excess favors to agencies, as well as inappropriate secondments.
- In addition, in order to discuss various issues including matters related to the enhancement and strengthening of the internal control system of Japan Post Co., Ltd., meetings were held regularly with the presidents of both the Company and Japan Post Co., Ltd. to discuss measures necessary for guidance and management.

(2) System for retaining and managing information concerning the execution of duties by the Executive Officers of the Company

- In the Executive Committee rules and the document management rules, the Company clarified the methods and system for retaining and managing documents concerning the execution of duties by the Executive Officers, including the minutes of the Executive Committee meetings and approval documents, and appropriately retained and managed such information.

(3) System and rules for managing the risk of loss to the Company

- The Company established the Risk Management Department as a department that supervises risk management. Meanwhile, the Risk Management Committee conducted deliberations and made reports on the risk management, and the Executive Officer responsible for the Risk Management Department reported important matters related to risk management to the

Executive Committee and to the Audit Committee.

Furthermore, in light of the improper handling of non-public financial information by agencies of the Company, the Company is implementing initiatives to include the assessment of not only product-related risks but also potential risks inherent to the agents themselves when launching new life insurance products or similar offerings. In addition, the Company has updated its regulations to establish a framework for calculation and verification in compliance with solvency regulations based on economic value which was applied from the end of March 2026.

- The Company has developed a PDCA cycle, which utilizes risk information detected from customer feedback, employee feedback, social interests/trends of other companies, status of policies in force, etc., and links them to improvement measures.
- The Company has established a system centered on the Crisis Management Committee to ensure that customer service and insurance administration can be conducted in a timely and appropriate manner, in preparation for a large-scale natural disaster or cyberattacks, etc. that make it difficult to carry out normal business operations. The Company has also taken steps to strengthen cooperation with relevant departments to ensure that effective crisis management measures can be implemented.

Furthermore, the Company is working to strengthen its technical measures for responses to the occurrence of cyberattacks, and is committed to further reinforce the response system in light of the recent incidents involving other companies.

#### (4) System for ensuring the efficient execution of duties by the Executive Officers of the Company

- In order to ensure the efficient execution of duties by the Executive Officers of the Company, the Company formulated internal regulations which define the duties of each organizational unit, the role of Executive Officers, and the administrative authority and responsibility of each Executive Officer. In principle, a meeting of the Executive Committee is held on a weekly basis, and conducts deliberations and reports on important matters on management.  
In addition, 10 specialized committees were established as advisory bodies to the Executive Committee and engaged in deliberations regarding cross-divisional issues, including the Sustainability Committee for discussing the policy for promoting sustainability strategies from an expert viewpoint.
- Furthermore, in order to promptly and reliably implement measures under the leadership of the management team and promptly and reliably improve solicitation quality, the Company implemented various measures such as holding discussions at Customer-first Solicitation Committee, holding a new “deliberation” session at the Board of Directors’ meeting to utilize the knowledge of Outside Directors from the drafting stage of proposals, holding extraordinary meetings of the Board of Directors and meetings of Outside Directors as

necessary, and enhancing and accelerating the provision of information to Outside Directors. Moreover, in light of the improper handling of non-public financial information by agencies of the Company, and with the aim of strengthening our oversight of Japan Post Co., Ltd., which acts as our agents, we established a new department to centralize functions related to agency management and both companies are working together to advance these initiatives.

(5) System for ensuring proper operations within the corporate group comprising the Company and Japan Post Holdings, and subsidiaries of the Company

- Based on the Japan Post Group Agreement, the Company engaged in prior consultation with and made reports to Japan Post Holdings Co., Ltd. In addition, in order to ensure the appropriateness of operations among the Group companies, we held the Group Steering Committee to discuss critical issues for the Group such as the operational status of each company, customers' and employees' feedback and operational risks. We also held Group liaison meetings regularly on various management issues such as internal audits and compliance.
- In addition to the internal contact point for whistleblowing within the Company, we established an external contact point and a contact point to accept a wide range of business consultations, including those that do not constitute compliance violations. The "One-Stop Consultation and Reporting Platform," a portal site to improve the convenience of these services, has been established and its use has been broadly communicated to employees, including those of subsidiaries. In addition, we will also carry out Group-wide initiatives; for example, if there is a report from sales personnel of Japan Post Co., Ltd. regarding a Japan Post Insurance product, the Company and Japan Post Co., Ltd. will share the necessary information and respond to the report.
- The Company established a framework for appropriately managing business operations of subsidiaries by formulating rules concerning the management of subsidiaries, and prescribing matters requiring application for prior approval from and reports to the Company, based on business management contracts concluded with subsidiaries. The status of management, etc. of subsidiaries is reported to the Executive Committee and the Board of Directors.

(6) System for ensuring effective audits by the Audit Committee

- The Company established the Audit Committee Office and assigned full-time employees who are independent and have knowledge and capabilities needed to support the duties of the Audit Committee.
- Based on a resolution of the Audit Committee, the Company stipulated Audit Committee auditing standards and prescribed a system for ensuring effective audits by the Audit Committee. A system for reports to the Audit Committee has been established, whereby the

Executive Officer responsible for internal control reports regularly on the status of business execution, and important matters are immediately reported to a member of the Audit Committee. Moreover, in order to strengthen the involvement of the Audit Committee in the Internal Audit Department, formulations or amendments to the internal audit plan and important personnel appointments of the Executive Officers responsible for internal audits and the Senior General Manager of the Internal Audit Department are made with the consent of the Audit Committee or an Audit Committee Member selected by the Audit Committee.

- In response to reports from the Executive Officer responsible for the Internal Audit Department, the Audit Committee instructs the Internal Audit Department to investigate as necessary, and has established a system that allows for in-depth discussions based on reports of investigations by the Executive Officer responsible for internal audits, or to provide advice to the said Executive Officer as necessary. In addition, in order to enrich the discussions of the Audit Committee, explanations are provided by the Internal Audit Department regarding the status of the most recent audits, etc., as necessary.
- The Audit Committee regularly exchanged opinions with the President, CEO, Representative Executive Officer, and with the Audit Committee of Japan Post Holdings Co., Ltd. and the Audit and Supervisory Board of Japan Post Co., Ltd., on important management matters.

#### **IX. Matters Concerning Specified Wholly-Owned Subsidiaries**

Not applicable.

## **X. Matters Concerning Transactions with Parent Company and Others**

1. Points considered not to unfairly impair the benefits of the Company when conducting such transaction

Business transactions between the Company and its parent company, Japan Post Holdings Co., Ltd., and other companies belonging to the Japan Post Group, are conducted fairly, based on the Insurance Business Act, in accordance with the arm's length rule (the arm's length rule stipulates that insurance companies must not engage in business transactions, etc., with certain related parties including the parent company or subsidiaries of the parent under significantly different terms than normal transactions.)

2. Determination and reasoning by the Board of Directors on whether such transaction does not unfairly impair the benefits of the Company

In order to ensure the appropriateness of transactions within the Group, all transactions conducted by the Company are checked by the transacting department before the transactions take place to confirm whether or not they constitute intercompany transactions. In the case of transactions conducted with companies belonging to the Japan Post Group, we examine the transaction in advance, based on a fixed checklist, from the perspective of the necessity of an intercompany transaction, the appropriateness of the terms of the transaction, etc., to ensure the appropriateness of the transaction. In addition, a specialized department (Legal Affairs Department) confirms the appropriateness of this examination. Furthermore, the managing department (Corporate Planning Department) conducts an after-the-fact examination after the transaction is completed. Moreover, in order to ensure the properness of transaction terms related to intercompany transactions, we have established a system whereby a resolution is passed by the Board of Directors, including outside directors, when conducting important new transactions or changing the terms of important existing transactions. Thus, through the proper operation of the Company's arm's length rule check system, the Board of Directors confirms that the appropriateness of transactions with Japan Post Holdings Co., Ltd. is ensured.

3. The opinion of the outside directors in case the decision made by the Board of Directors in 2. above differs from the opinion of outside directors

Not applicable.

## **XI. Matters Concerning Accounting Advisor**

Not applicable.

## **XII. Other Matters**

[Policy for the exercise of authority in case where there is a provision set in the Articles of Incorporation that cash dividends, etc., shall be determined by the Board of Directors]

The Company recognizes that the distribution of profit to shareholders is an important policy of management, and distributes profits to shareholders stably, while securing management soundness.

Specifically, the Company in principle aims not to decrease but to increase dividend per share for the period of the Medium-term Management Plan up to the fiscal year ending March 31, 2029, while considering earning prospects and financial soundness. On the assumption that the adjusted profit of ¥190.0 billion, which is the target for the fiscal year ending March 31, 2029, is achieved, we will aim to increase the dividend per share for the fiscal year ending March 31, 2029 to ¥62 or more.

Furthermore, with the primary aim of returning profits to shareholders flexibly, the Company will strive to achieve an average total payout ratio of approximately 55% in the medium-term by engaging in the agile acquisition of treasury stock and other means.

The Company has established a new financial target “adjusted profit,” which is partially adjusted for the effect unique to life insurance companies where an increase in new policies lowers net income in the short term. The Company provides stable shareholder returns funded by this “adjusted profit.”

The Company secures internal reserves to fund stable business growth to enable it to respond to future changes in the business environment.

The Company has, in accordance with the provisions of Article 459 of the Companies Act, stipulated that it provides cash dividends based on the resolution of the Board of Directors in the Articles of Incorporation. As for the dividend for the fiscal year ended March 31, 2026, payment of ¥124 per share (including interim dividends of ¥62 per share) was decided at the Board of Directors’ meeting held on May 15, 2026.

The Company stipulates in its Articles of Incorporation that it is able to pay interim dividends with a record date of September 30 of each year. For the purpose of enhancing the opportunities to distribute profits to shareholders, the Company plans to provide cash dividends twice a year as the interim dividends and the year-end dividends.

Note: The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. With regard to shareholder dividends for the fiscal year ended March 31, 2026, the amounts of dividends are stated based on the number of shares before the stock split and those for the fiscal year ending March 31, 2029 are stated based on the number of shares after the stock split.

## CONSOLIDATED FINANCIAL STATEMENTS

### Consolidated Statement of Changes in Net Assets (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
<b>Balance at the beginning of the fiscal year</b>	<b>500,000</b>	<b>405,044</b>	<b>803,497</b>	<b>(901)</b>	<b>1,707,640</b>
<b>Changes in the fiscal year</b>					
Cash dividends			(42,977)		(42,977)
Net income attributable to Japan Post Insurance			168,798		168,798
Purchases of treasury stock				(79,999)	(79,999)
Disposals of treasury stock				8	8
Cancellation of treasury stock		(34,989)		34,989	—
Transfer from retained earnings to capital surplus		34,989	(34,989)		—
Net changes in items other than shareholders' equity in the fiscal year					
<b>Net changes in the fiscal year</b>	<b>—</b>	<b>—</b>	<b>90,831</b>	<b>(45,001)</b>	<b>45,829</b>
<b>Balance at the end of the fiscal year</b>	<b>500,000</b>	<b>405,044</b>	<b>894,329</b>	<b>(45,903)</b>	<b>1,753,470</b>

	Accumulated other comprehensive income				Total net assets
	Net unrealized gains (losses) on available-for-sale securities	Net deferred gains (losses) on hedges	Accumulated adjustments for retirement benefits	Total accumulated other comprehensive income	
<b>Balance at the beginning of the fiscal year</b>	<b>1,551,673</b>	<b>(19,614)</b>	<b>1,727</b>	<b>1,533,786</b>	<b>3,241,426</b>
<b>Changes in the fiscal year</b>					
Cash dividends					(42,977)
Net income attributable to Japan Post Insurance					168,798
Purchases of treasury stock					(79,999)
Disposals of treasury stock					8
Cancellation of treasury stock					—
Transfer from retained earnings to capital surplus					—
Net changes in items other than shareholders' equity in the fiscal year	896,848	(43,040)	12,563	866,372	866,372
<b>Net changes in the fiscal year</b>	<b>896,848</b>	<b>(43,040)</b>	<b>12,563</b>	<b>866,372</b>	<b>912,201</b>
<b>Balance at the end of the fiscal year</b>	<b>2,448,521</b>	<b>(62,655)</b>	<b>14,291</b>	<b>2,400,158</b>	<b>4,153,628</b>

## **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE FISCAL YEAR ENDED MARCH 31, 2026**

### **(Basis for Preparation of the Consolidated Financial Statements)**

#### 1. Scope of Consolidation

- (1) Number of consolidated subsidiaries: 1

Name of consolidated subsidiary: JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., Ltd.

- (2) Major non-consolidated subsidiaries

The Company's major non-consolidated subsidiaries are Japan Post Insurance NEXT Partners Co., Ltd. and Spring Investment Limited Partnership.

Major non-consolidated subsidiaries are small in terms of total assets, ordinary income, net income or loss (an amount corresponding to ownership), retained earnings (an amount corresponding to ownership), cash flows, and other items. They are excluded from the scope of consolidation as they are not significant enough to interfere with rational judgement regarding the corporate group's financial conditions, business performance, and cash flows.

#### 2. Application of the Equity Method

- (1) Number of non-consolidated subsidiaries and affiliates accounted for under the equity method: 0

- (2) Number of affiliates accounted for under the equity method: 1

Company name: Daiwa Asset Management Co. Ltd.

- (3) Non-consolidated subsidiaries (Japan Post Insurance NEXT Partners Co., Ltd., Spring Investment Limited Partnership and others) and affiliates (MKAM Co., Ltd. and others) not accounted for under the equity method have been excluded from the scope of application of the equity method, as they are insignificant as a whole, with minimal influence on the consolidated financial statements, in terms of net income or loss (an amount corresponding to ownership), retained earnings (an amount corresponding to ownership) and other items.

#### 3. Fiscal Year-end Date of the Consolidated Subsidiary

The consolidated subsidiary has the same fiscal year-end date as that of consolidated financial statements.

## (Notes to the Consolidated Balance Sheet)

### 1. Significant Accounting Policies

#### (1) Valuation Criteria and Methods for Securities

Securities including cash and deposits as well as monetary claims bought which are equivalent to securities, and securities invested in money held in trust, are recorded based on the following:

##### 1) Held-to-maturity Bonds

Held-to-maturity bonds are carried at amortized cost and the cost of these securities sold is calculated using the moving-average method. Amortization is calculated using the straight-line method.

##### 2) Policy-reserve-matching Bonds

In accordance with “Temporary Treatment of Accounting and Auditing Concerning Policy-reserve-matching Bonds in the Insurance Industry” (JICPA Industry Audit Committee Report No. 21), policy-reserve-matching bonds are carried at amortized cost and the cost of these securities sold is calculated using the moving-average method. Amortization is calculated using the straight-line method.

##### 3) Stocks of subsidiaries and affiliates that are neither consolidated nor accounted for under the equity method

Stocks of subsidiaries and affiliates that are neither consolidated nor accounted for under the equity method are carried at cost using the moving-average method.

##### 4) Available-for-sale Securities

###### (i) Available-for-sale Securities other than stocks, etc. with no market price

Available-for-sale securities other than stocks, etc. with no market price are carried at their market price at the end of the fiscal year. Cost of securities sold is calculated using the moving-average method.

###### (ii) Stocks, etc. with no market price

Stocks, etc. with no market price are carried at cost using the moving-average method.

Net unrealized gains (losses) on available-for-sale securities, net of income taxes, are included in net assets.

#### (2) Valuation Criteria and Methods for Derivative Transactions

All derivative transactions are valued at fair value.

#### (3) Depreciation Methods for Significant Depreciable Assets

##### 1) Tangible Fixed Assets (excluding leased assets)

Depreciation of tangible fixed assets is calculated using the straight-line method based on the following useful lives:

(i) Buildings: 2-60 years

(ii) Other tangible fixed assets: 2-20 years

##### 2) Intangible Fixed Assets (excluding leased assets)

The capitalized development costs of software intended for internal use are amortized over the expected useful life of mainly 5 years using the straight-line method.

##### 3) Leased Assets

Finance lease transactions that do not transfer ownership are depreciated to a residual value of zero using the straight-line method over the lease term.

#### (4) Recognition of Significant Reserves

##### 1) Reserve for Possible Loan Losses

Reserve for possible loan losses is provided pursuant to the Company’s standards for self-assessment of asset quality, and general allowance is provided using a rate based on historical collectability experience. In addition, specific allowances, which are determined based on individual collectability of accounts, are also recorded.

All loans and claims are assessed initially by the relevant departments based on internal rules for self-assessment of asset quality. The asset evaluation department, which is independent from the relevant departments, reviews these self-assessments. The above reserves and allowances are recorded based on the results of these assessments.

For loans and guaranteed loans that were extended to borrowers that have filed for bankruptcy including legal bankruptcy or civil rehabilitation, or that are considered substantially bankrupt, an

allowance is provided for in the amount of loans, net of collateral value or the amounts expected to be recoverable under guarantees. Reserve for possible loan losses also includes amounts set aside for other assets subject to valuation allowance. The amount written off for loans and other assets during the fiscal year ended March 31, 2026, was ¥114 million.

2) Reserve for Management Bonuses

To provide for the payment of bonuses to Executive Officers of the Company, a reserve for management bonuses is provided based on the projected amount of bonuses to be paid.

3) Reserve for Management Board Benefit Trust

To provide for the granting of shares of the Company to Executive Officers of the Company in accordance with the Stock Benefit Rules, a reserve for management board benefit trust is provided in the projected amount of stock benefit obligations.

(5) Employees' Retirement Benefits Accounting

1) Method for Attributing Expected Benefits to Periods

In calculating the projected benefit obligation, the benefit formula basis is used to attribute the expected benefit to respective service period.

2) Method for Recognizing Actuarial Differences and Prior Service Cost

The actuarial difference is amortized using the straight-line method over a period of 14 years, which is less than the estimated average remaining service period for employees from the fiscal year following the respective fiscal year in which the difference is incurred.

Prior service cost is amortized using the straight-line method over a period of 14 years, which is less than the estimated average remaining service lives for employees in the fiscal year of incurrence.

(6) Reserve for Price Fluctuations

Reserve for price fluctuations in security investments is calculated based on Article 115 of the Insurance Business Act.

(7) Translation of Significant Assets and Liabilities Denominated in Foreign Currencies

Assets and liabilities denominated in foreign currencies are translated into Japanese yen at the exchange rates prevailing at the fiscal year-end.

(8) Significant Hedge Accounting

1) Methods for Hedge Accounting

The Company and its subsidiary (the "Group") applies deferred hedge accounting through currency swaps to hedge cash flow related to foreign exchange fluctuations for a portion of its foreign-currency-denominated bonds, and fair value hedge accounting for foreign currency exchange contracts to hedge foreign exchange fluctuation risk for a portion of its foreign-currency-denominated bonds in accordance with the "Accounting Standard for Financial Instruments" (Accounting Standards Board of Japan ("ASBJ") Statement No. 10, July 4, 2019; hereinafter referred to as "Financial Instruments Accounting Standard"), and also applies deferred hedge accounting through interest rate swaps to hedge interest rate risk for a portion of its insurance liabilities in accordance with the "Accounting and Auditing Treatment on the Application of the Financial Instruments Accounting Standard to the Insurance Industry" (JICPA Industry Committee Practical Guidelines No. 26).

2) Hedging Instruments and Hedged Items

(Hedging Instruments)

Currency swaps  
Foreign currency exchange contracts  
Interest rate swaps

(Hedged Items)

Foreign-currency-denominated bonds  
Foreign-currency-denominated bonds  
Insurance liabilities

3) Hedging Policies

Foreign currency exchange contracts are used to hedge foreign currency exchange risks of foreign-currency-denominated bonds within a predetermined range, while interest rate swap contracts are used to hedge interest rate risks of insurance liabilities within a predetermined range.

4) Assessment of Hedge Effectiveness

Hedge effectiveness is assessed primarily by ratio analysis which compares market fluctuations of hedged items and hedging instruments. The evaluation of hedge effectiveness is omitted in cases of foreign exchange contracts where there is a high correlation between hedged items and hedging

instruments.

(9) Policy Reserves

To prepare for the fulfilment of future obligations under the insurance contracts with respect to policies that have commenced as of the fiscal year-end, policy reserves are calculated in accordance with the statement of calculation procedures for insurance premiums and policy reserves (Article 4, Paragraph 2, Item 4 of the Insurance Business Act) and accumulated, pursuant to Article 116, Paragraph 1 of the Insurance Business Act.

Among the policy reserves, insurance premium reserves are calculated based on the following procedures. The amount includes additional policy reserves accumulated for the portion of the reinsurance contracts issued to the Organization for Postal Savings, Postal Life Insurance and Post Office Network (hereinafter referred to as the “Management Network”) and for lump-sum payment annuities, pursuant to Article 69, Paragraph 5 of the Ordinance for Enforcement of the Insurance Business Act.

- 1) Reserves for contracts subject to the standard policy reserves are calculated in accordance with the method prescribed by the Commissioner for Financial Services Agency (Public Notice No. 48 issued by the Ministry of Finance in 1996).
- 2) Reserves for other contracts are calculated based on the net level premium method.

Among the policy reserves, contingency reserves are accumulated to ensure the fulfilment of future obligations under insurance contracts in preparation of possible future risks, pursuant to Article 116 of the Insurance Business Act and Article 69, Paragraph 1, Item 3 of the Ordinance for Enforcement of the Insurance Business Act.

The Chief Actuary, pursuant to Article 121, Paragraph 1 of the Insurance Business Act and Article 80 of the Ordinance for Enforcement of the Insurance Business Act, confirms whether the policy reserves as of the fiscal year-end have been appropriately accumulated.

2. Unadopted Accounting Standards, etc.

- “Accounting Standard for Leases” (ASBJ Statement No. 34, September 13, 2024)
- “Implementation Guidance on Accounting Standards for Leases” (ASBJ Guidance No. 33, September 13, 2024)

(1) Outline

As with international accounting standards, the new standard requires lessees to record all leases as assets and liabilities.

(2) Scheduled Date of Adoption

Scheduled to be adopted from the beginning of the fiscal year ending March 31, 2028.

(3) Effects of the application of the accounting standard, etc.

The impact of the adoption of the above accounting standards, etc. is under assessment.

3. Transactions for Granting Shares and Others of the Company to Executive Officers of the Company through Trust

The Company has introduced a trust-based performance-linked stock compensation system and a non-performance-linked stock compensation system for Executive Officers of the Company.

The Company has adopted the “Practical Solution on Transactions of Delivering the Company’s Own Stock to Employees etc. through Trusts” (Practical Issues Task Force (“PITF”) No. 30, March 26, 2015) with respect to the accounting treatment of the aforementioned trust agreement.

(1) Outline of the Transaction

In accordance with the predetermined Stock Benefit Rules, the Company shall grant its Executive Officers points pursuant to 1) and 2) below, and after the time of their retirement shall have the Board Benefit Trust (BBT) grant Executive Officers who meet the requirement for eligibility a number of shares of the Company equivalent to the number of such points accumulated up to their retirement, as well as the amount of money equivalent to a certain portion of such number of shares, as calculated by the fair value.

1) Performance-linked stock compensation system

After the end of the last fiscal year of the Medium-Term Management Plan, Executive Officers will be granted points based on basic points for their corresponding responsibilities, multiplied by

a variable payout rate arrived at based on the degree to which they have met the performance targets in the Medium-Term Management Plan.

2) Non-performance-linked stock compensation system

After the end of each fiscal year, Executive Officers will be granted basic points based on their corresponding responsibilities.

Shares to be granted to Executive Officers, including the portion of shares to be granted in the future, are managed separately as trust assets through purchases by the trust bank from the stock market using the fund held in trust in advance by the Company.

(2) Shares of the Company Held in Trust

Shares of the Company held in trust are recorded as treasury stock under the category of net assets at book value in the Trust (excluding accompanying expenses). Book value of such treasury stock at the end of the fiscal year ended March 31, 2026, was ¥868 million, while the number of such treasury stock was 1,171 thousand shares.

The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. The number of shares described above is stated considering the impact of the stock split.

4. Matters Regarding Financial Instruments were as follows:

(1) Matters Regarding Status of Financial Instruments

1) Policy for handling financial instruments

The Company promotes matching between assets and liabilities using yen-denominated interest-bearing assets, taking into consideration the characteristics of liabilities so as to maintain sound management and ensure payments for insurance claims and others. The Company endeavors to invest in yen-denominated bonds such as Japanese local government bonds and Japanese corporate bonds, of which yield is expected to be relatively higher than that of Japanese government bonds, as well as in “return-seeking assets” (which we previously referred to as “risk assets”) including foreign bonds and stocks from the perspective of improving profitability as well as to strengthen the risk management system.

Derivative transactions are used mainly as a hedging method against interest rate risk for a portion of insurance liabilities and foreign exchange risk for financial assets.

2) Features and risks of financial instruments

Financial assets owned by the Company consist mainly of securities and loans, and are managed by using an asset liability management (ALM) framework. These financial assets are exposed to market risk and credit risk.

As a hedging method against interest rate risk for a portion of insurance liabilities, which is a part of market risk, interest rate swap transactions are used in accordance with the “Accounting and Auditing Treatment on the Application of the Financial Instruments Accounting Standard to the Insurance Industry” (JICPA Industry Committee Practical Guidelines No. 26). Furthermore, as a hedging method against foreign exchange risk, which is a part of market risk, the Company uses foreign exchange contracts and currency swap transactions. Derivative transactions are identified as a key hedging method against foreign exchange fluctuation risk.

Other derivative transactions are used mainly for the purpose of hedging, and the market risk of derivative transactions is therefore reduced and limited.

3) Risk management framework for financial instruments

(i) Management of market risk

Market risk is the risk of losses resulting from fluctuation in the value of assets and liabilities held that include off-balance sheet assets and liabilities due to fluctuations in various market risk factors such as interest rates, foreign exchange rates, and stock prices. Interest rate risk, which is a part of market risk, is the risk of losses resulting from fluctuation in the value of interest-bearing assets denominated in yen and insurance liabilities due to fluctuations in yen interest rates, and the risk arises as the Company has a certain limit in matching assets with liabilities, as an insurance company with a mission to offer universal service products including endowment insurance and whole life insurance.

Among the company-wide risks including the market risk, the Company identifies those that

can be quantified and manages the company-wide risks by comparing the capital amount and the company-wide integrated risk amount calculated based on the amount of quantified risks.

(ii) Management of credit risk

Credit risk is the risk of losses resulting from a decline or elimination in the value of assets including off-balance sheet assets due to deterioration in financial conditions of borrowers and other reasons.

In order to control investment and lending to borrowers with high credit risk, the Company manages its investment and lending by prescribing credit eligibility rules based on internal rating. Moreover, to prevent concentration of credit risk on a particular borrower, group or industry, the Company establishes asset concentration limits corresponding to internal rating and standards of credit shares by industry.

The results of their activities are reported to the risk management committee regularly.

4) Additional notes concerning the fair value of financial instruments

The fair value of a financial instrument includes prices based on market quotations as well as rationally calculated prices for those whose market prices are not readily available. In calculating prices, certain premises and assumptions are adopted, and the use of different assumptions may lead to changes in pricing.

The contract amounts of derivative transactions in “(6) Derivative Transactions” do not indicate the market risk related to derivative transactions.

(2) Fair Values of Financial Instruments

Amounts carried on the consolidated balance sheet, fair values and the difference between them as of March 31, 2026, were as follows.

Stocks, etc. with no market price and investments in partnership are not included in the following table and are described in the “Note 1” to the table. In addition, cash, as well as deposits, call loans, receivables under resale agreements, and payables under repurchase agreements, whose fair value approximates book value because they are settled within a short term, have been omitted from the Notes.

(Millions of yen)

	Consolidated balance sheet amount	Fair value	Net unrealized gains (losses)
Monetary claims bought	21,229	21,229	-
Available-for-sale securities	21,229	21,229	-
Money held in trust (*1) (*2)	7,901,359	7,901,359	-
Securities	44,688,503	40,010,982	(4,677,521)
Held-to-maturity bonds	30,481,050	26,903,275	(3,577,774)
Policy-reserve-matching bonds	7,001,851	5,902,104	(1,099,747)
Available-for-sale securities (*2)	7,205,602	7,205,602	-
Loans	2,134,426	2,036,435	(97,990)
Policy loans	164,791	164,791	-
Industrial and commercial loans (*3)	676,553	585,495	(90,720)
Loans to the Management Network (*3)	1,293,418	1,286,148	(7,270)
Reserve for possible loan losses (*4)	(338)	-	-
Total assets	54,745,519	49,970,007	(4,775,512)
Bonds payable	500,000	466,150	(33,850)
Total liabilities	500,000	466,150	(33,850)
Derivative transactions (*5)			
Hedge accounting not applied	[281]	[281]	-
Hedge accounting applied	[143,990]	[143,990]	-
Total derivative transactions	[144,272]	[144,272]	-

(\*1) Money held in trust classified as other than trading, held-to-maturities and policy-reserve-matching.

(\*2) In accordance with Paragraph 24-3 and 24-9 of the “Implementation Guidance on Accounting Standard for Fair Value Measurement” (ASBJ Guidance No. 31, June 17, 2021; hereinafter referred to as “Fair Value Measurement Implementation Guidance”), mutual funds that apply treatments that consider net asset value to be the fair value are included.

(\*3) In the column of “Net unrealized gains (losses),” the difference between the consolidated balance sheet amount after deduction of reserve for possible loan losses and the fair value is provided.

(\*4) Reserve for possible loan losses corresponding to loans has been deducted.

(\*5) Net receivables and payables arising from derivative transactions are stated at net values, and if the values are negative, they are indicated in [ ] brackets.

Note 1: The amounts carried on the consolidated balance sheet for stocks, etc. with no market price and investments in partnership are as follows. These amounts are not included in “Money held in trust” and “Securities” disclosed in the table for Fair Values of Financial Instruments.

(Millions of yen)

	Consolidated balance sheet amount
Money held in trust (*1)	138,477
Securities	242,782
Unlisted stocks (*2)	67,123
Foreign securities (*2)	32,530
Investments in partnership (*3)	143,128
Total	381,260

(\*1) Trust asset components that are investments in partnership are not subject to fair value disclosure in accordance with Paragraph 24-16 of the Fair Value Measurement Implementation Guidance.

(\*2) Unlisted stocks and foreign securities with no market price are not subject to fair value disclosure in accordance with Paragraph 5 of the “Guidance on Disclosures about Fair Value of Financial Instruments” (ASBJ Guidance No. 19, March 31, 2020).

(\*3) Investments in partnership are not subject to fair value disclosure in accordance with Paragraph 24-16 of the Fair Value Measurement Implementation Guidance.

Note 2: Redemption schedule of monetary claims and securities with maturities

(Millions of yen)

	Within 1 year	Due after 1 year through 5 years	Due after 5 years through 10 years	Due after 10 years
Monetary claims bought	10,000	-	-	11,622
Securities	1,618,760	11,084,952	8,820,255	20,801,735
Held-to-maturity bonds	1,251,200	8,267,220	6,610,460	14,087,348
Bonds	1,251,200	8,267,220	6,610,460	14,087,348
Japanese government bonds	1,232,700	7,836,700	5,885,200	12,613,400
Japanese local government bonds	17,900	352,620	442,810	625,071
Japanese corporate bonds	600	77,900	282,450	848,877
Policy-reserve-matching bonds	261,100	1,522,700	1,288,000	4,172,488
Bonds	261,100	1,522,700	1,268,000	4,172,488
Japanese government bonds	260,800	1,301,000	770,700	3,318,000
Japanese local government bonds	300	-	86,900	273,288
Japanese corporate bonds	-	221,700	410,400	581,200
Foreign securities	-	-	20,000	-
Available-for-sale securities with maturities	106,460	1,295,032	921,795	2,541,898
Bonds	33,745	681,985	294,294	1,778,880
Japanese government bonds	-	-	-	1,171,200
Japanese local government bonds	445	11,484	24,696	111,638
Japanese corporate bonds	33,300	670,501	269,597	496,042
Foreign securities	72,715	613,046	625,964	755,236
Other securities	-	-	1,537	7,782
Loans	572,214	853,962	436,452	272,518
Total	2,200,975	11,938,915	9,256,708	21,085,875

Note 3: Redemption schedule of bonds payable

(Millions of yen)

	Within 1 year	Due after 1 year through 2 years	Due after 2 years through 3 years	Due after 3 years through 4 years	Due after 4 years through 5 years	Due after 5 years
Japanese corporate bonds	-	-	-	-	-	500,000
Total	-	-	-	-	-	500,000

(3) Breakdown, etc. of the fair value of financial instruments by level

The Company has classified the fair values of financial instruments into the following three levels according to the observability and materiality of the inputs used for fair value measurement.

- Level 1 Fair Values: Fair values measured using observable inputs that are quoted prices for identified assets or liabilities in active markets
- Level 2 Fair Values: Fair values measured using observable inputs other than those included within Level 1
- Level 3 Fair Values: Fair values measured using unobservable inputs

In cases where multiple inputs with a material impact on fair value measurement are used, fair value is classified into the level to which the input with the lowest priority in fair value measurement belongs.

1) Financial instruments carried at fair value in the consolidated balance sheet

(Millions of yen)

	Fair Value			
	Level 1	Level 2	Level 3	Total
Monetary claims bought	-	9,981	11,248	21,229
Money held in trust (*1)	5,128,646	791,138	-	5,919,785
Securities				
Available-for-sale securities				
Japanese government bonds	845,464	-	-	845,464
Japanese local government bonds	-	109,195	16,918	126,114
Japanese corporate bonds	-	1,333,662	-	1,333,662
Stocks	720,816	-	-	720,816
Foreign securities (*1)	134,754	1,707,597	2,853	1,845,205
Other securities	-	2,118,703	8,419	2,127,122
Total assets	6,829,680	6,070,279	39,439	12,939,400
Derivative transactions (*2)				
Currency-related derivatives	-	[71,468]	-	[71,468]
Interest-related derivatives	-	[72,803]	-	[72,803]
Total derivative transactions	-	[144,272]	-	[144,272]

(\*1) In accordance with Paragraph 24-3 and 24-9 of the Fair Value Measurement Implementation Guidance, mutual funds that apply treatments that consider net asset value to be the fair value are not included in the above table. The consolidated balance sheet amount for mutual funds to which the treatment in Paragraph 24-3 is applied is ¥1,602,653 million, and the consolidated balance sheet amount for mutual funds to which the treatment in Paragraph 24-9 is applied is ¥207,113 million.

(\*2) Net receivables and payables arising from derivative transactions are stated at net values, and if the values are payable, they are indicated in [ ] brackets.

## 2) Financial instruments not carried at fair value in the consolidated balance sheet

(Millions of yen)

	Fair Value			
	Level 1	Level 2	Level 3	Total
Money held in trust	-	379,024	-	379,024
Securities				
Held-to-maturity bonds				
Japanese government bonds	24,753,492	-	-	24,753,492
Japanese local government bonds	-	1,250,553	2,563	1,253,116
Japanese corporate bonds	-	896,666	-	896,666
Policy-reserve-matching bonds				
Japanese government bonds	4,602,622	-	-	4,602,622
Japanese local government bonds	-	272,203	17,125	289,329
Japanese corporate bonds	-	992,024	-	992,024
Foreign securities	-	18,127	-	18,127
Loans	-	-	2,036,435	2,036,435
<b>Total assets</b>	<b>29,356,114</b>	<b>3,808,601</b>	<b>2,056,124</b>	<b>35,220,840</b>
<b>Bonds payable</b>	<b>-</b>	<b>466,150</b>	<b>-</b>	<b>466,150</b>
<b>Total liabilities</b>	<b>-</b>	<b>466,150</b>	<b>-</b>	<b>466,150</b>

Note 1: Calculation methods for fair values of financial instruments and explanation of inputs used in fair value measurement

AssetsMonetary claims bought

The fair value of monetary claims bought that are securitized instruments is based on the appraised values submitted by brokers and other third parties. For monetary claims bought that are not securitized instruments, book value is used as their fair value as they are settled within a short term and their fair value approximates book value.

Among monetary claims bought, securitized instruments are classed in Level 3, and all others are classed in Level 2.

Money held in trust

Among trust asset components that are securities, the fair value of stocks and mutual funds with a transaction price on the market is based on the price quoted by the exchange for shares, and they are classed in Level 1 based on market activity. In addition, for mutual funds with no transaction price on the market, in cases where there are no material restrictions that would require market participants to compensate for the risk associated with cancellation or repurchase requests, the net asset value is used as the fair value and they are classed in Level 2.

For trust asset components that are not securities, book value is used as fair value as their fair value approximates book value, and they are classed in Level 2.

Moreover, money held in trust is described in “(5) Money Held in Trust” in accordance with the purpose of the holdings.

Securities

The fair value of stocks is based on the price quoted by the exchange and classed in Level 1, based on the activeness of the market.

Among bonds and other securities, primarily, the fair value of Japanese government bonds is based on the published quoted price and classed in Level 1 based on the activeness of the market. Even if there is a published quoted price, in cases such as when the market is not active or if it is based on appraised values obtained from information vendors and other third parties (excluding cases where material, unobservable inputs are used), fair value is classed in Level 2. This includes Japanese local government bonds, Japanese corporate bonds, and foreign bonds. If it is calculated with appraised values obtained from brokers and other third parties, and material, unobservable

inputs are used, fair value is classed in Level 3. In addition, for mutual funds with no transaction price on the market, in cases where there are no material restrictions that would require market participants to compensate for the risk associated with cancellation or repurchase requests, the net asset value is used as the fair value and they are classed in Level 2.

Moreover, securities are described in “(4) Securities” in accordance with the purpose of the holdings.

#### Loans

For policy loans and those included in loans to the Management Network of Postal Life Insurance Contracts, book values are used as fair values because amounts are limited to the values of corresponding cash surrender value and their fair value approximates book value considering their short maturities and interest conditions.

For industrial and commercial loans with floating interest rates, whose future cash flows follow market interest rates, book value is used as fair value as their fair value approximates book value.

For industrial and commercial loans with fixed interest rates or loans to the Management Network (excluding policy loans), fair value is based on a net discounted present value of future cash flows at an interest rate that is the market interest rate as of the valuation date to which certain adjustments have been made.

The fair value of loans is classed in Level 3.

#### Liabilities

##### Bonds payable

The published quoted prices are used as fair value for bonds issued by the Company, which is classed in Level 2.

##### Derivative transactions

There are no published quoted prices for derivative transactions as they are over-the-counter transactions. The fair values of interest rate swap and forward foreign exchange transactions are classed in Level 2 if they are based on appraised values obtained from information vendors and other third parties (excluding cases where material, unobservable inputs are used), or if they are calculated with observable inputs, such as exchange rates.

Note 2: Information regarding the fair value of financial instruments carried at fair value in the consolidated balance sheet that is classed in Level 3

- 1) Quantitative information regarding material, unobservable inputs  
Not provided, as the Company itself does not estimate unobservable inputs.
- 2) Changes in net valuation gain/loss recognized in gain/loss for the fiscal year ended March 31, 2026

(Millions of yen)

	Balance at the beginning of the fiscal year	Gain/loss for period under review or other comprehensive income (loss)		Changes due to purchase, sale, issuance, and settlement	Transfer to Level 3 fair value	Transfer from Level 3 fair value	Balance at the end of period	Of gain/loss in fiscal year ended March 31, 2026, net valuation gain/loss of financial instruments held on consolidated balance sheet date
		Recorded in gain/loss	Recorded in other comprehensive income (loss)					
Monetary claims bought	13,227	-	(478)	(1,500)	-	-	11,248	-
Securities								
Available-for-sale securities								
Japanese local government bonds	19,262	-	(1,337)	(1,006)	-	-	16,918	-
Foreign securities	-	-	(146)	3,000	-	-	2,853	-
Other securities	9,431	-	(287)	(724)	-	-	8,419	-
Total assets	41,921	-	(2,250)	(230)	-	-	39,439	-

- 3) Explanation of fair value valuation process

The Company's fair value valuation department establishes policies and procedures for the measurement of fair value, conducts the calculations, and determines the classification of fair value level. Because the risk management department establishes procedures for the verification of fair value of financial instruments and, in cases where quoted prices obtained from third parties are used, verifies the validity of those prices via appropriate means, such as confirming the valuation methods and inputs used and comparing them with the fair value of similar financial instruments, the appropriateness of fair value valuation, etc. of financial instruments is ensured.

- 4) Explanation of impact on fair value of changes to material, unobservable inputs  
Not provided, as the Company itself does not estimate unobservable inputs.

Note 3: Information regarding mutual funds that apply treatments that consider net asset value to be the fair value in accordance with Paragraph 24-3 and 24-9 of the Fair Value Measurement Implementation Guidance

1) Changes in net valuation gain/loss recognized in gain/loss for mutual funds to which the treatment in Paragraph 24-3 is applied for the fiscal year ended March 31, 2026

(Millions of yen)

Balance at the beginning of the fiscal year	Gain/loss for period under review or other comprehensive income (loss)		Changes due to purchase, sale, and redemption	Amount for which the net asset value of mutual funds is regarded as the fair value	Amount for which the net asset value of mutual funds is not regarded as the fair value	Balance at the end of period	Of gain/loss in fiscal year ended March 31, 2026, net valuation gain/loss of mutual funds held on consolidated balance sheet date
	Recorded in gain/loss	Recorded in other comprehensive income (loss)					
1,393,205	-	114,411	95,036	-	-	1,602,653	-

2) Changes in net valuation gain/loss recognized in gain/loss for mutual funds to which the treatment in Paragraph 24-9 is applied for the fiscal year ended March 31, 2026

(Millions of yen)

Balance at the beginning of the fiscal year	Gain/loss for period under review or other comprehensive income (loss)		Changes due to purchase, sale, and redemption	Amount for which the net asset value of mutual funds is regarded as the fair value	Amount for which the net asset value of mutual funds is not regarded as the fair value	Balance at the end of period	Of gain/loss in fiscal year ended March 31, 2026, net valuation gain/loss of mutual funds held on consolidated balance sheet date
	Recorded in gain/loss	Recorded in other comprehensive income (loss)					
183,614	-	12,391	11,106	-	-	207,113	-

3) Breakdown of restrictions on cancellation or repurchase requests at the end of the fiscal year [Items that require a certain amount of time for cancellation, etc. ¥1,602,653 million]

## (4) Securities

## 1) Held-to-maturity Bonds

(Millions of yen)

	Consolidated balance sheet amount	Fair value	Difference
Those for which fair value exceeds the consolidated balance sheet amount			
Bonds	9,346,688	9,466,671	119,982
Japanese government bonds	8,900,137	9,014,748	114,610
Japanese local government bonds	363,492	367,963	4,471
Japanese corporate bonds	83,058	83,959	901
Subtotal	9,346,688	9,466,671	119,982
Those for which fair value does not exceed the consolidated balance sheet amount			
Bonds	21,134,361	17,436,604	(3,697,756)
Japanese government bonds	18,927,047	15,738,743	(3,188,303)
Japanese local government bonds	1,079,732	885,153	(194,579)
Japanese corporate bonds	1,127,581	812,707	(314,874)
Subtotal	21,134,361	17,436,604	(3,697,756)
Total	30,481,050	26,903,275	(3,577,774)

## 2) Policy-reserve-matching Bonds

(Millions of yen)

	Consolidated balance sheet amount	Fair value	Difference
Those for which fair value exceeds the consolidated balance sheet amount			
Bonds	1,599,334	1,619,655	20,321
Japanese government bonds	1,563,205	1,583,395	20,190
Japanese local government bonds	32,139	32,268	129
Japanese corporate bonds	3,989	3,991	1
Foreign securities	-	-	-
Foreign bonds	-	-	-
Subtotal	1,599,334	1,619,655	20,321
Those for which fair value does not exceed the consolidated balance sheet amount			
Bonds	5,382,517	4,264,320	(1,118,196)
Japanese government bonds	3,849,543	3,019,226	(830,316)
Japanese local government bonds	325,584	257,060	(68,523)
Japanese corporate bonds	1,207,388	988,033	(219,355)
Foreign securities	20,000	18,127	(1,872)
Foreign bonds	20,000	18,127	(1,872)
Subtotal	5,402,517	4,282,448	(1,120,068)
Total	7,001,851	5,902,104	(1,099,747)

## 3) Available-for-sale Securities

(Millions of yen)

	Consolidated balance sheet amount	Cost	Difference
Those for which the consolidated balance sheet amount exceeds cost			
Bonds	143,252	140,352	2,900
Japanese government bonds	-	-	-
Japanese local government bonds	-	-	-
Japanese corporate bonds	143,252	140,352	2,900
Stocks	675,274	368,646	306,627
Foreign securities	918,703	863,207	55,496
Foreign bonds	721,486	673,227	48,259
Other foreign securities	197,217	189,980	7,236
Other (*)	798,964	723,318	75,646
Subtotal	2,536,195	2,095,525	440,670
Those for which the consolidated balance sheet amount does not exceed cost			
Bonds	2,161,988	2,603,316	(441,327)
Japanese government bonds	845,464	1,137,011	(291,547)
Japanese local government bonds	126,114	147,634	(21,519)
Japanese corporate bonds	1,190,410	1,318,670	(128,260)
Stocks	45,542	50,127	(4,585)
Foreign securities	1,133,718	1,202,928	(69,210)
Foreign bonds	1,123,718	1,192,928	(69,210)
Other foreign securities	10,000	10,000	-
Other (*)	2,574,387	2,706,438	(132,051)
Subtotal	5,915,636	6,562,811	(647,174)
Total	8,451,832	8,658,337	(206,504)

(\*) "Other" includes negotiable certificates of deposit (cost: ¥1,225,000 million, consolidated balance sheet amount: ¥1,225,000 million) presented as "Cash and deposits" in the consolidated balance sheet, and monetary claims bought (cost: ¥21,603 million, consolidated balance sheet amount: ¥21,229 million).

4) Policy-reserve-matching Bonds Sold during the Fiscal Year (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Sales	Gains	Losses
Bonds	458,810	6,028	223,780
Japanese government bonds	321,973	6,028	104,165
Japanese corporate bonds	136,837	-	119,614
Total	458,810	6,028	223,780

5) Available-for-sale Securities Sold during the Fiscal Year (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Sales	Gains	Losses
Bonds	467,360	130	109,620
Japanese government bonds	287,043	-	106,242
Japanese local government bonds	80,197	-	442
Japanese corporate bonds	100,120	130	2,935
Stocks	142,222	36,272	9,151
Foreign securities	336,929	6,998	10,267
Foreign bonds	336,708	6,998	10,267
Other foreign securities	220	-	0
Other securities	63,098	-	11,901
Total	1,009,612	43,401	140,940

(5) Money Held in Trust

Money held in trust classified as other than trading, held-to-maturity and policy-reserve-matching

(Millions of yen)

	Consolidated balance sheet amount	Cost	Difference	Difference	
				Those for which the consolidated balance sheet amount exceeds cost	Those for which the consolidated balance sheet amount does not exceed cost
Specified money held in trust	7,901,359	4,272,395	3,628,963	3,659,948	(30,984)

(\*) The Group recognized losses on valuation of ¥2,701 million for the fiscal year ended March 31, 2026.

Stocks managed as trust assets whose average market value for the month preceding the consolidated balance sheet date declined by 50% or more of their acquisition costs shall, in principle, be subjected to recognition of losses on valuation, while those with fair values declining by 30% or more, but less than 50% of their acquisition costs, and for which market prices remain lower than a certain level, shall be subjected to recognition of losses on valuation, unless fair values are deemed likely to recover to the acquisition costs.

## (6) Derivative Transactions

## 1) Derivative transactions to which the hedge accounting is not applied

Currency-related derivatives					(Millions of yen)
Category	Type of derivative	Contract amount	Contract amount due after 1 year	Fair value	Net Valuation Gain/Loss
OTC	Forward foreign exchange				
	Sold	5,561	-	(281)	(281)
	U.S. dollars	4,704	-	(282)	(282)
	Other	856	-	0	0
Total		-	-	-	(281)

## 2) Derivative transactions to which the hedge accounting is applied

(i) Currency-related derivatives					(Millions of yen)
Hedge accounting method	Type of derivative	Major hedged item	Contract amount	Contract amount due after 1 year	Fair value
Deferred hedge accounting	Currency swaps	Foreign currency-denominated bonds			
	Yen-receipt / Foreign currency payment		135,725	135,725	(15,356)
	U.S. dollars		133,360	133,360	(14,924)
	Euros		2,365	2,365	(432)
Fair value hedge accounting	Forward foreign exchange	Foreign currency-denominated bonds			
	Sold		1,298,661	-	(55,830)
	U.S. dollars		711,145	-	(41,618)
	Euros		230,577	-	(4,756)
	Australian dollars		206,995	-	(4,612)
	Other		149,943	-	(4,843)
Total			-	-	(71,187)

(ii) Interest-related derivatives				(Millions of yen)	
Hedge accounting method	Type of derivative	Major hedged item	Contract amount	Contract amount due after 1 year	Fair value
Deferred hedge accounting	Interest rate swaps Fixed-rate receivable / Floating-rate payable	Insurance liability	300,000	300,000	(72,803)
Total			-	-	(72,803)

5. The consolidated balance sheet amount, fair value and the outline of the risk management policy of policy-reserve-matching bonds were as follows:

(1) The consolidated balance sheet amount and fair value of policy-reserve-matching bonds amount to ¥7,001,851 million and ¥5,902,104 million, respectively.

(2) The outline of the risk management policy of policy-reserve-matching bonds is as follows:

The Company categorizes its insurance products into the following sub-groups based on the attributes of each product in order to manage risks arising from fluctuations in interest rates of assets and liabilities, and adopts a management policy whereby the duration gap between policy-reserve-matching bonds and policy reserves by sub-groups are reconciled within a certain range and the duration gap is periodically checked.

- 1) Postal Life Insurance Contracts (excluding some insurance types)
- 2) Japan Post Insurance life insurance contracts (general) (all insurance policies)
- 3) Japan Post Insurance life insurance contracts (lump-sum payment) (excluding some insurance types)

6. Securities lent under lending agreements in the amount of ¥3,153,086 million were included in “Securities” in the consolidated balance sheet as of March 31, 2026.

7. There were no bankrupt loans or quasi-bankrupt loans, doubtful loans, past due loans for three months or more, or restructured loans as of March 31, 2026.

Definitions for each of the respective loans are as follows:

Bankrupt or quasi-bankrupt loans are loans to borrowers who have fallen into bankruptcy for reasons such as the commencement of bankruptcy proceedings or reorganization proceedings, or the petition for commencement of rehabilitation proceedings, and loans similar to these.

Doubtful loans are loans to borrowers who are yet to have fallen into bankruptcy, but from whom the collection of principal and receipt of interest as committed under an agreement is unlikely to be achieved, due to the borrower’s deteriorating financial conditions and business performance. This category excludes loans classified as bankrupt loans or quasi-bankrupt loans and doubtful loans.

Past due loans for three months or more are loans for which principal or interest payments are delinquent for three months or more under the term of the loans from the day following the contractual due date, excluding those classified as bankrupt loans or quasi-bankrupt loans.

Restructured loans are loans for which certain concessions favorable to borrowers, such as interest reduction or exemption, postponement of principal or interest payments, debt waiver or other arrangements, have been made for the purpose of assisting and supporting the borrowers in the restructuring of their business. This category excludes loans classified as bankrupt loans or quasi-bankrupt loans, doubtful loans and past due loans for three months or more.

8. Accumulated depreciation for tangible fixed assets as of March 31, 2026 was ¥64,048 million.

9. Total deferred tax assets and total deferred tax liabilities were ¥1,536,134 million and ¥1,195,222 million, respectively. A deduction from deferred tax assets as valuation allowance was ¥18,169 million.

Significant components of deferred tax assets include ¥1,004,858 million of policy reserves, ¥194,319 million of reserve for price fluctuations, ¥40,540 million of reserve for outstanding claims, ¥28,583 million of liability for retirement benefits, and ¥196,178 million of unrealized losses on available-for-sale securities.

Significant components of deferred tax liabilities include ¥1,178,402 million of unrealized gains on available-for-sale securities.

Deferred tax assets associated with policy reserves and reserve for price fluctuations have the effect of reducing the amount of tax burden through future taxable income over the long term.

10. Changes in reserve for policyholder dividends for the fiscal year ended March 31, 2026, were as follows:

Balance at the beginning of the fiscal year	¥1,085,126 million
Policyholder dividends paid	¥101,997 million
Interest accrual	¥2,765 million
Reduction due to the acquisition of additional annuity	¥282 million
Provision for reserve for policyholder dividends	¥143,579 million
Balance at the end of the fiscal year	¥1,129,192 million

11. Equities, etc. of subsidiaries and affiliates was ¥167,940 million.

12. Assets pledged as collateral consisted of the following:

Securities	¥4,834,239 million
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Liabilities corresponding to assets pledged as collateral consisted of the following:

Payables under repurchase agreements	¥4,595,895 million
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The above securities are those sold under repurchase agreements.

In addition to the above, the following has been pledged as collateral for the transactions such as transactions under securities lending secured by securities and derivative transactions.

Securities	¥241,312 million
Margin deposits for futures transactions	¥4,932 million
Cash collateral paid for financial instruments	¥135,155 million

13. Reserve for outstanding claims for reinsured part defined in Article 71, Paragraph 1 of the Ordinance for Enforcement of the Insurance Business Act, which is referred to in Article 73, Paragraph 3 of the Ordinance (hereinafter referred to as “reserve for outstanding claims-ceded”), as of March 31, 2026 was ¥295 million. Policy reserves for reinsured part defined in Article 71, Paragraph 1 of the said Ordinance (hereinafter referred to as “policy reserves-ceded”) as of March 31, 2026 were ¥1,378,781 million.

14. Net assets per share were ¥3,833.13.

The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. Net assets per share have been calculated assuming that the stock split was conducted at the beginning of the fiscal year.

The Company has established a Board Benefit Trust (BBT) and shares of the Company held in trust, which were recorded as treasury stock under the category of shareholders’ equity, were included in treasury stock to be deducted from the calculation of the total number of shares issued at the end of the fiscal year, for the purpose of calculating net assets per share.

Total number of treasury stock at the end of the fiscal year which was deducted from the calculation of net assets per share for the fiscal year ended March 31, 2026, was 1,171 thousand shares.

15. The Company has the right to sell or pledge securities received as collateral for transactions such as resale agreements, borrowing agreements, and derivative transactions. The fair value of such securities held in hand was ¥60,313 million as of March 31, 2026.

16. Bonds payable are subordinated bonds stipulating that their priorities are ranked behind other obligations.

17. Matters related to retirement benefits are as follows:

(1) Outline of retirement benefits

The Company and its consolidated subsidiary have lump-sum severance indemnity plans which are an unfunded defined benefit plan.

In addition, starting from October 1, 2015, the Company has joined the retirement pension plan based on the Act for Partial Amendment of the Act on National Public Officers' Retirement Allowance, etc., for the Purpose of Review over the Levels of the Retirement Benefits for National Public Officers (Act No. 96 of 2012) and introduced as a new pension system to replace the discontinued occupational portion (third-tier portion) of the mutual pension, and the pension contribution amount required of the Company for the fiscal year ended March 31, 2026, was ¥926 million.

(2) Defined benefit plans

1) Changes in retirement benefit obligations

	(Millions of yen)
Balance at the beginning of the fiscal year	107,927
Service cost	6,579
Interest cost	835
Actuarial differences	(18,186)
Benefits paid	(7,332)
Increase/decrease due to transfers	8,834
Balance at the end of the fiscal year	<u>98,658</u>

2) Balance of retirement benefit obligations and reconciliations of liability for retirement benefits recorded on the consolidated balance sheet

	(Millions of yen)
Unfunded retirement benefit obligations	<u>98,658</u>
Liability for retirement benefits recorded on the consolidated balance sheet	<u>98,658</u>

3) Retirement benefit costs

	(Millions of yen)
Service cost	6,579
Interest cost	835
Amortization of actuarial differences	(31)
Amortization of prior service cost	(473)
Amount borne by seconded employees	4,362
Retirement benefit expenses of defined benefit plans	<u>11,273</u>

4) Adjustments for retirement benefits

The breakdown of adjustments for retirement benefits (before income taxes and tax effects) is as follows:

	(Millions of yen)
Prior service cost	(473)
Actuarial differences	18,154
Total	<u>17,681</u>

5) Accumulated adjustments for retirement benefits

The breakdown of accumulated adjustments for retirement benefits (before income taxes and tax effects) is as follows:

	(Millions of yen)
Unrecognized prior service cost	1,968
Unrecognized actuarial differences	18,153
Total	<u>20,122</u>

6) Actuarial assumptions

The principal actuarial assumption used for the fiscal year ended March 31, 2026 was as follows:

Discount rate	1.9 to 2.4%
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(Note) Although the discount rates applied in the calculation for the Company and its consolidated subsidiary at the beginning of the fiscal year under review were 0.7 to 1.9%, as a result of reviewing the discount rates at the end of the fiscal year, the Company determined that the change would have a material impact on the amount of retirement benefit obligations, and has changed the discount rates to 1.9 to 2.4%.

18. Policy reserves, excluding contingency reserve and including policy reserves-ceded, related to reinsurance contracts with the Management Network, amounted to ¥23,140,530 million and are provided at amounts calculated based on the statement of calculation procedures for the Company's insurance premiums and policy reserves. The amounts calculated based on the foregoing procedures are not less than the amounts calculated based on the statement of calculation procedures for the Postal Life Insurance policy reserves in accordance with the Act on Organization for Postal Savings, Postal Life Insurance and Post Office Network (Act No. 101 of 2005).

In addition, contingency reserve and reserve for price fluctuations are provided in the amount of ¥937,984 million and ¥530,349 million, respectively, for the category of the reinsurance.

19. "Other liabilities" in the consolidated balance sheet includes ¥35,985 million of deposits from the Management Network. Deposits from the Management Network refer to the amounts equivalent to the reserve for outstanding claims of the Management Network, which were deposited at the time of privatization based on the outsourcing agreements with the Management Network for the administrative operation of the Postal Life Insurance Policy and which remained unpaid at the end of the fiscal year ended March 31, 2026.

20. Notes to significant subsequent events are as follows:

(Stock Split and Partial Amendments to the Articles of Incorporation in Association with the Stock Split)

Based on the resolution at the meeting of its Board of Directors held on January 29, 2026, the Company conducted a stock split and made partial amendments to its Articles of Incorporation in association with the stock split, effective April 1, 2026.

(1) Purpose of the stock split

The purpose of the stock split is to lower the price per investment unit, create a more favorable investment environment, improve the liquidity of the common stock of the Company, and expand our investor base.

(2) Overview of the stock split

1) Method of the stock split

The common stock of the Company held by shareholders whose names are registered in or recorded on the last register of shareholders as of March 31, 2026 was split at a ratio of three (3) shares for every one (1) share, with March 31, 2026 as the record date.

2) Number of shares increased by the stock split

Total number of shares issued before the stock split	371,822,700 shares
Number of shares increased by this stock split	743,645,400 shares
Total number of shares issued after the stock split	1,115,468,100 shares
Total number of shares authorized to be issued after the stock split	4,400,000,000 shares

3) Schedule for the stock split

Announcement of record date	Thursday, March 12, 2026
Record date	Tuesday, March 31, 2026
Effective date	Wednesday, April 1, 2026

(3) Effects on per share data

Per share data assuming that the stock split was conducted at the beginning of the consolidated fiscal year is as follows.

	(Yen)
	Fiscal year ended March 31, 2026
Net assets per share	3,833.13
Net income per share	152.55

(4) Partial amendments to the Articles of Incorporation in association with the stock split

1) Reasons for amendments to the Articles of Incorporation

In association with the stock split, pursuant to Article 184, Paragraph 2 of the Companies Act, the Board of Directors resolved to make, and the Company made, partial amendments to the Articles of Incorporation, with an effective date of April 1, 2026.

2) Amendments to the Articles of Incorporation

(Amended parts are underlined.)

Before amendments	After amendments
(Total Number of Shares Authorized to be Issued) Article 6: The total number of shares authorized to be issued by the Company shall be <u>two thousand four hundred million</u> (2,400,000,000) shares.	(Total Number of Shares Authorized to be Issued) Article 6: The total number of shares authorized to be issued by the Company shall be <u>four thousand four hundred million</u> (4,400,000,000) shares.

3) Schedule for amendments to the Articles of Incorporation

Date of resolution by the Board of Directors	Thursday, January 29, 2026
Effective date	Wednesday, April 1, 2026

(Cancellation of treasury stock)

At the Board of Directors' meeting held on April 24, 2026, the Company resolved to cancel its treasury stock pursuant to Article 178 of the Companies Act.

- (1) Class of shares to be cancelled: Common stock of the Company
- (2) Number of shares to be cancelled: 30,650,400 shares  
(2.7% of the total number of shares issued before the cancellation)
- (3) Scheduled date of the cancellation: June 30, 2026

(Reference)

Total number of shares issued (after the cancellation): 1,084,817,700 shares

## (Notes to the Consolidated Statement of Income)

### 1. Significant Accounting Policies

#### (1) Recognition of insurance premiums and others

##### 1) Insurance premiums

The first premium is recognized for premiums that have been collected and for which the policy has commenced, in the amount collected. Premiums thereafter are recognized in the amount of each collection.

Portions of collected insurance premiums corresponding to the unearned period as of the fiscal year-end are accumulated as policy reserves, pursuant to Article 116 of the Insurance Business Act and Article 69, Paragraph 1, Item 2 of the Ordinance for Enforcement of the Insurance Business Act.

##### 2) Reinsurance income

Of the amounts that are paid as insurance claims pertaining to original insurance contracts in accordance with reinsurance contracts, the portions that correspond to reinsurance are recorded as reinsurance income at the time of payment of these insurance claims.

#### (2) Recognition of insurance claims and others

##### 1) Insurance claims and others (excluding reinsurance premiums)

When an insured event occurs and payment is made in the amount calculated based on the insurance contract, insurance claims and others (excluding reinsurance premiums) are recognized in the amount of such payment.

Reserve for outstanding claims has been accumulated for insurance claims, etc. for which payment is due but has not been paid at the fiscal year-end, or insurance claims, etc. for which the occurrence of the insured event has not been reported but the Company deems that the insured event provided in the insurance contract has occurred, pursuant to Article 117 of the Insurance Business Act and Article 72 of the Ordinance for Enforcement of the Insurance Business Act.

##### 2) Reinsurance premiums

Reinsurance premiums that have been agreed on based on reinsurance contracts are recorded when the said reinsurance contracts are concluded or when insurance premiums corresponding to original insurance contracts are collected, etc.

Some of the policy reserves and reserves for outstanding claims that correspond to reinsurance are not set aside pursuant to Article 71, Paragraph 1 and Article 73, Paragraph 3 of the Ordinance for Enforcement of the Insurance Business Act.

2. The amount of reversal of reserve for outstanding claims-ceded that is added to the calculation of provision of reserve for outstanding claims for the fiscal year ended March 31, 2026, was ¥61 million. The amount of provision for policy reserves-ceded that is added to the calculation of reversal of policy reserves for the fiscal year ended March 31, 2026, was ¥191,610 million.

3. Net income per share was ¥152.55.

The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. Net income per share has been calculated assuming that the stock split was conducted at the beginning of the fiscal year.

The Company has established a Board Benefit Trust (BBT). Shares of the Company held in trust, which were recorded as treasury stock under the category of shareholders' equity, were included in treasury stock to be deducted from the calculation of the average number of shares during the fiscal year, for the purpose of calculating net income per share.

Average number of treasury stock during the fiscal year which was deducted from the calculation of net income per share for the fiscal year ended March 31, 2026, was 1,174 thousand shares.

4. Insurance premiums assumed based on reinsurance contracts with the Management Network included in insurance premiums and others for the fiscal year ended March 31, 2026, were ¥104,043 million.
5. Insurance claims based on reinsurance contracts with the Management Network included in insurance claims for the fiscal year ended March 31, 2026, were ¥1,783,384 million.
6. Provision for reserve for policyholder dividends, which is provided for the Management Network based on gains or losses and others arising in the category of the reinsurance due to the reinsurance

contracts with the Management Network, was ¥126,124 million for the fiscal year ended March 31, 2026.

**(Notes to the Consolidated Statement of Changes in Net Assets)**

## 1. Type and Number of Shares Issued and Treasury Stock (Thousands of shares)

	April 1, 2025	Increase	Decrease	March 31, 2026
Shares issued				
Common stock	383,192	-	11,369	371,822
Treasury stock				
Common stock	405	21,586	11,373	10,618

- (\*1) The decrease of 11,369 thousand shares in the number of issued shares was attributable to the cancellation of treasury stock based on the resolution passed at the Board of Directors' meeting held on May 15, 2025.
- (\*2) Numbers of treasury stock at the beginning and the end of the fiscal year ended March 31, 2026, include shares of the Company held in the Board Benefit Trust (BBT), and were 394 thousand shares and 390 thousand shares, respectively.
- (\*3) The increase of 21,586 thousand shares in the number of treasury stock was attributable to the increase of 11,369 thousand shares from the acquisition of treasury stock based on the resolutions passed at the Board of Directors meetings on November 14, 2024 and March 28, 2025, the increase of 10,216 thousand shares from the acquisition of treasury stock based on the resolution passed at the Board of Directors meeting on November 14, 2025, and the increase of 0 thousand shares from the purchase of shares less than one unit.
- (\*4) The decrease of 11,373 thousand shares in the number of treasury stock was attributable to the decrease of 11,369 thousand shares from the cancellation of treasury stock based on the resolution passed at the Board of Directors meeting on May 15, 2025 and the decrease of 4 thousand shares from the granting of shares via the Board Benefit Trust (BBT).
- (\*5) Although the Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share, the items described in this note are based on the number of shares before the stock split.

## 2. Stock Acquisition Rights Including Those Owned by the Company

Not applicable.

### 3. Information on Dividends

#### (1) Dividends Paid

Resolution	Class of shares	Total amount (Millions of yen)	Per share amount (Yen)	Record date	Effective date
Board of Directors' meeting held on May 15, 2025	Common stock	19,925	52.00	March 31, 2025	June 19, 2025
Board of Directors' meeting held on November 14, 2025	Common stock	23,052	62.00	September 30, 2025	December 5, 2025

(\*1) Total amount of dividends based on the resolution at the Board of Directors meeting held on May 15, 2025, includes ¥20 million of dividends paid to shares of the Company held in the Board Benefit Trust (BBT).

(\*2) Total amount of dividends based on the resolution at the Board of Directors meeting held on November 14, 2025, includes ¥24 million of dividends paid to shares of the Company held in the Board Benefit Trust (BBT).

#### (2) Dividends whose effective date falls after the end of the fiscal year ended March 31, 2026

Resolution	Class of shares	Total amount (Millions of yen)	Source of dividends	Per share amount (Yen)	Record date	Effective date
Board of Directors' meeting held on May 15, 2026	Common stock	22,418	Retained earnings	62.00	March 31, 2026	June 23, 2026

(\*1) Total amount of dividends includes ¥24 million of dividends paid to shares of the Company held in the Board Benefit Trust (BBT).

(\*2) Although the Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share, the amounts are stated based on the number of shares before the stock split as the record date for dividends was March 31, 2026.

## NON-CONSOLIDATED FINANCIAL STATEMENTS

### Non-Consolidated Statement of Changes in Net Assets (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity							
	Capital stock	Capital surplus			Legal retained earnings	Retained earnings		Total retained earnings
		Legal capital surplus	Other capital surplus	Total capital surplus		Reserve for reduction entry of real estate	Retained earnings brought forward	
<b>Balance at the beginning of the fiscal year</b>	500,000	405,044	—	405,044	98,803	4,193	703,274	806,270
<b>Changes in the fiscal year</b>								
Cash dividends					8,595		(51,573)	(42,977)
Net income							170,197	170,197
Purchases of treasury stock								
Disposals of treasury stock								
Cancellation of treasury stock			(34,989)	(34,989)				
Reversal of reserve for reduction entry of real estate						(253)	253	—
Transfer from retained earnings to capital surplus			34,989	34,989			(34,989)	(34,989)
Net changes in items other than shareholders' equity in the fiscal year								
<b>Net changes in the fiscal year</b>	—	—	—	—	8,595	(253)	83,888	92,230
<b>Balance at the end of the fiscal year</b>	500,000	405,044	—	405,044	107,398	3,939	787,163	898,501

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Treasury stock	Total shareholders' equity	Net unrealized gains (losses) on available-for-sale securities	Net deferred gains (losses) on hedges	Total valuation and translation adjustments	
<b>Balance at the beginning of the fiscal year</b>	(901)	1,710,413	1,551,688	(19,614)	1,532,073	3,242,487
<b>Changes in the fiscal year</b>						
Cash dividends		(42,977)				(42,977)
Net income		170,197				170,197
Purchases of treasury stock	(79,999)	(79,999)				(79,999)
Disposals of treasury stock	8	8				8
Cancellation of treasury stock	34,989	—				—
Reversal of reserve for reduction entry of real estate						—
Transfer from retained earnings to capital surplus						—
Net changes in items other than shareholders' equity in the fiscal year			896,783	(43,040)	853,742	853,742
<b>Net changes in the fiscal year</b>	(45,001)	47,229	896,783	(43,040)	853,742	900,971
<b>Balance at the end of the fiscal year</b>	(45,903)	1,757,642	2,448,471	(62,655)	2,385,816	4,143,459

## NOTES TO THE NON-CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE FISCAL YEAR ENDED MARCH 31, 2026

### (Notes to the Non-Consolidated Balance Sheet)

#### 1. Significant Accounting Policies

##### (1) Valuation Criteria and Methods for Securities

Securities including cash and deposits as well as monetary claims bought which are equivalent to securities, and securities invested in money held in trust, are recorded based on the following:

###### 1) Held-to-maturity Bonds

Held-to-maturity bonds are carried at amortized cost and the cost of these securities sold is calculated using the moving-average method. Amortization is calculated using the straight-line method.

###### 2) Policy-reserve-matching Bonds

In accordance with “Temporary Treatment of Accounting and Auditing Concerning Policy-reserve-matching Bonds in the Insurance Industry” (Japanese Institute of Certified Public Accountants (“JICPA”) Industry Audit Committee Report No. 21), policy-reserve-matching bonds are carried at amortized cost and the cost of these securities sold is calculated using the moving-average method. Amortization is calculated using the straight-line method.

###### 3) Equities of Subsidiaries and Affiliates (stocks issued by subsidiaries as defined in Article 2, Paragraph 12 of the Insurance Business Act and closely related parties (excluding subsidiaries) and affiliates as defined in Article 13-5-2, Paragraph 3 of the Order for Enforcement of the Insurance Business Act and affiliates as defined in Paragraph 4 of the same Article)

Carried at cost and the cost of these securities sold is calculated using the moving-average method.

###### 4) Available-for-sale Securities

###### (i) Available-for-sale Securities other than stocks, etc. with no market price

Available-for-sale securities other than stocks, etc. with no market price are carried at their market price at the end of the fiscal year. Cost of securities sold is calculated using the moving-average method.

###### (ii) Stocks, etc. with no market price

Stocks, etc. with no market price are carried at cost using the moving-average method.

Net unrealized gains (losses) on available-for-sale securities, net of income taxes, are included in net assets.

##### (2) Valuation Criteria and Methods for Derivative Transactions

All derivative transactions are valued at fair value.

##### (3) Depreciation Method for Fixed Assets

###### 1) Tangible Fixed Assets (excluding leased assets)

Depreciation of tangible fixed assets is calculated using the straight-line method based on the following useful lives:

(i) Buildings: 2-60 years

(ii) Other tangible fixed assets: 2-20 years

###### 2) Intangible Fixed Assets (excluding leased assets)

The capitalized development costs of software intended for internal use are amortized over the expected useful life of mainly 5 years using the straight-line method.

###### 3) Leased Assets

Finance lease transactions that do not transfer ownership are depreciated to a residual value of zero using the straight-line method over the lease term.

(4) Recognition of Reserves

1) Reserve for Possible Loan Losses

Reserve for possible loan losses is provided pursuant to the Company's standards for self-assessment of asset quality, and general allowance is provided using a rate based on historical collectability experience. In addition, specific allowances, which are determined based on individual collectability of accounts, are also recorded.

All loans and claims are assessed initially by the relevant departments based on internal rules for self-assessment of asset quality. The asset evaluation department, which is independent from the relevant departments, reviews these self-assessments. The above reserves and allowances are recorded based on the results of these assessments.

For loans and guaranteed loans that were extended to borrowers that have filed for bankruptcy including legal bankruptcy or civil rehabilitation, or that are considered substantially bankrupt, an allowance is provided for in the amount of loans, net of collateral value or the amounts expected to be recoverable under guarantees. Reserve for possible loan losses also includes amounts set aside for other assets subject to valuation allowance. The amount written off for loans and other assets during the fiscal year ended March 31, 2026, was ¥114 million.

2) Reserve for Management Bonuses

To provide for the payment of bonuses to Executive Officers of the Company, a reserve for management bonuses is provided based on the projected amount of bonuses to be paid.

3) Reserve for Employees' Retirement Benefits

To provide for payment of retirement benefits to employees, a reserve for employees' retirement benefits is provided based on the projected amount of retirement benefit obligations at the end of the fiscal year.

(i) Method for Attributing Expected Benefits to Periods

In calculating the projected benefit obligation, the benefit formula basis is used to attribute the expected benefit to respective service period.

(ii) Method for Recognizing Actuarial Differences and Prior Service Cost

The actuarial difference is amortized using the straight-line method over a period of 14 years, which is less than the estimated average remaining service period for employees from the fiscal year following the respective fiscal year in which the difference is incurred.

Prior service cost is amortized using the straight-line method over a period of 14 years, which is less than the estimated average remaining service lives for employees in the fiscal year of incurrence.

4) Reserve for Management Board Benefit Trust

To provide for the granting of shares of the Company to Executive Officers of the Company in accordance with the Stock Benefit Rules, a reserve for management board benefit trust is provided in the projected amount of stock benefit obligations.

(5) Reserve for Price Fluctuations

Reserve for price fluctuations in security investments is calculated based on Article 115 of the Insurance Business Act.

(6) Translation of Assets and Liabilities Denominated in Foreign Currencies

Assets and liabilities denominated in foreign currencies are translated into Japanese yen at the exchange rates prevailing at the fiscal year-end.

(7) Hedge Accounting

1) Methods for Hedge Accounting

The Company applies deferred hedge accounting through currency swaps to hedge cash flow related to foreign exchange fluctuations for a portion of its foreign-currency-denominated bonds, and fair value hedge accounting for foreign currency exchange contracts to hedge foreign exchange fluctuation risk for a portion of its foreign-currency-denominated bonds in accordance with the “Accounting Standard for Financial Instruments” (Accounting Standards Board of Japan (“ASBJ”) Statement No. 10, July 4, 2019; hereinafter referred to as “Financial Instruments Accounting Standard”), and also applies deferred hedge accounting through interest rate swaps to hedge interest rate risk for a portion of its insurance liabilities in accordance with the “Accounting and Auditing Treatment on the Application of the Financial Instruments Accounting Standard to the Insurance Industry” (JICPA Industry Committee Practical Guidelines No. 26).

2) Hedging Instruments and Hedged Items

(Hedging Instruments)	(Hedged Items)
Currency swaps	Foreign-currency-denominated bonds
Foreign currency exchange contracts	Foreign-currency-denominated bonds
Interest rate swaps	Insurance liabilities

3) Hedging Policies

Foreign currency exchange contracts are used to hedge foreign currency exchange risks of foreign-currency-denominated bonds within a predetermined range, while interest rate swap contracts are used to hedge interest rate risks of insurance liabilities within a predetermined range.

4) Assessment of Hedge Effectiveness

Hedge effectiveness is assessed primarily by ratio analysis which compares market fluctuations of hedged items and hedging instruments. The evaluation of hedge effectiveness is omitted in cases of foreign exchange contracts where there is a high correlation between hedged items and hedging instruments.

(8) Policy Reserves

To prepare for the fulfilment of future obligations under the insurance contracts with respect to policies that have commenced as of the fiscal year-end, policy reserves are calculated in accordance with the statement of calculation procedures for insurance premiums and policy reserves (Article 4, Paragraph 2, Item 4 of the Insurance Business Act) and accumulated, pursuant to Article 116, Paragraph 1 of the Insurance Business Act.

Among the policy reserves, insurance premium reserves are calculated based on the following procedures. The amount includes additional policy reserves accumulated for the portion of the reinsurance contracts issued to the Organization for Postal Savings, Postal Life Insurance and Post Office Network (hereinafter referred to as the “Management Network”) and for lump-sum payment annuities, pursuant to Article 69, Paragraph 5 of the Ordinance for Enforcement of the Insurance Business Act.

1) Reserves for contracts subject to the standard policy reserves are calculated in accordance with the method prescribed by the Commissioner for Financial Services Agency (Public Notice No. 48 issued by the Ministry of Finance in 1996).

2) Reserves for other contracts are calculated based on the net level premium method.

Among the policy reserves, contingency reserves are accumulated to ensure the fulfilment of future obligations under insurance contracts in preparation of possible future risks, pursuant to Article 116 of the Insurance Business Act and Article 69, Paragraph 1, Item 3 of the Ordinance for Enforcement of the Insurance Business Act.

The Chief Actuary, pursuant to Article 121, Paragraph 1 of the Insurance Business Act and Article 80 of the Ordinance for Enforcement of the Insurance Business Act, confirms whether the policy reserves as of the fiscal year-end have been appropriately accumulated.

- (9) Employees' Retirement Benefits Accounting  
Unrecognized actuarial differences and unrecognized prior service cost related to retirement benefits are treated differently from the consolidated financial statements.
2. Transactions for Granting Shares and Others of the Company to Executive Officers of the Company through Trust  
Notes to the transactions for granting shares and others of the Company to Executive Officers of the Company through trust are omitted as they are presented in NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE FISCAL YEAR ENDED MARCH 31, 2026 (Notes to the Consolidated Balance Sheet).
3. The balance sheet amount, fair value and the outline of the risk management policy of policy-reserve-matching bonds were as follows:  
(1) The balance sheet amount and fair value of policy-reserve-matching bonds amount to ¥7,001,851 million and ¥5,902,104 million, respectively.  
(2) The outline of the risk management policy of policy-reserve-matching bonds is as follows:  
The Company categorizes its insurance products into the following sub-groups based on the attributes of each product in order to manage risks arising from fluctuations in interest rates of assets and liabilities, and adopts a management policy whereby the duration gap between policy-reserve-matching bonds and policy reserves by sub-groups are reconciled within a certain range and the duration gap is periodically checked.  
1) Postal Life Insurance Contracts (excluding some insurance types)  
2) Japan Post Insurance life insurance contracts (general) (all insurance policies)  
3) Japan Post Insurance life insurance contracts (lump-sum payment) (excluding some insurance types)
4. Securities lent under lending agreements in the amount of ¥3,153,086 million were included in "Securities" in the balance sheet as of March 31, 2026.
5. There were no bankrupt loans or quasi-bankrupt loans, doubtful loans, past due loans for three months or more, or restructured loans as of March 31, 2026.  
Definitions for each of the respective loans are as follows:  
Bankrupt or quasi-bankrupt loans are loans to borrowers who have fallen into bankruptcy for reasons such as the commencement of bankruptcy proceedings or reorganization proceedings, or the petition for commencement of rehabilitation proceedings, and loans similar to these.  
Doubtful loans are loans to borrowers who are yet to have fallen into bankruptcy, but from whom the collection of principal and receipt of interest as committed under an agreement is unlikely to be achieved, due to the borrower's deteriorating financial conditions and business performance. This category excludes loans classified as bankrupt loans or quasi-bankrupt loans and doubtful loans.  
Past due loans for three months or more are loans for which principal or interest payments are delinquent for three months or more under the term of the loans from the day following the contractual due date, excluding those classified as bankrupt loans or quasi-bankrupt loans.  
Restructured loans are loans for which certain concessions favorable to borrowers, such as interest reduction or exemption, postponement of principal or interest payments, debt waiver or other arrangements, have been made for the purpose of assisting and supporting the borrowers in the restructuring of their business. This category excludes loans classified as bankrupt loans or quasi-bankrupt loans, doubtful loans and past due loans for three months or more.
6. Accumulated depreciation for tangible fixed assets as of March 31, 2026, was ¥63,487 million.
7. Total monetary claims and total monetary obligations with respect to subsidiaries and affiliates amounted to ¥153 million and ¥15,927 million, respectively.

8. Total deferred tax assets and total deferred tax liabilities were ¥1,540,807 million and ¥1,195,216 million, respectively. A deduction from deferred tax assets as valuation allowance was ¥18,156 million.

Significant components of deferred tax assets include ¥1,004,858 million of policy reserves, ¥194,319 million of reserve for price fluctuations, ¥40,540 million of reserve for outstanding claims, ¥33,804 million of reserve for employees' retirement benefits, and ¥196,178 million of unrealized losses on available-for-sale securities.

Significant components of deferred tax liabilities include ¥1,178,402 million of unrealized gains on available-for-sale securities.

Deferred tax assets associated with policy reserves and reserve for price fluctuations have the effect of reducing the amount of tax burden through future taxable income over the long term.

9. Changes in reserve for policyholder dividends for the fiscal year ended March 31, 2026, were as follows:

Balance at the beginning of the fiscal year	¥1,085,126 million
Policyholder dividends paid	¥101,997 million
Interest accrual	¥2,765 million
Reduction due to the acquisition of additional annuity	¥282 million
Provision for reserve for policyholder dividends	¥143,579 million
Balance at the end of the fiscal year	¥1,129,192 million

10. Equities, etc. of subsidiaries and affiliates were ¥167,435 million.

11. Assets pledged as collateral consisted of the following:

Securities	¥4,834,239 million
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Liabilities corresponding to assets pledged as collateral consisted of the following:

Payables under repurchase agreements	¥4,595,895 million
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The above securities are those sold under repurchase agreements.

In addition to the above, the following has been pledged as collateral for the transactions such as transactions under securities lending secured by securities and derivative transactions.

Securities	¥241,312 million
Margin deposits for futures transactions	¥4,932 million
Cash collateral paid for financial instruments	¥135,155 million

12. Reserve for outstanding claims for reinsured part defined in Article 71, Paragraph 1 of the Ordinance for Enforcement of the Insurance Business Act, which is referred to in Article 73, Paragraph 3 of the Ordinance (hereinafter referred to as "reserve for outstanding claims-ceded"), as of March 31, 2026, was ¥295 million. Policy reserves for reinsured part defined in Article 71, Paragraph 1 of the said Ordinance (hereinafter referred to as "policy reserves-ceded") as of March 31, 2026, were ¥1,378,781 million.

13. Net assets per share were ¥3,823.75.

The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. Net assets per share have been calculated assuming that the stock split was conducted at the beginning of the fiscal year.

The Company has established a Board Benefit Trust (BBT). Shares of the Company held in trust, which were recorded as treasury stock under the category of shareholders' equity, were included in treasury stock to be deducted from the calculation of the total number of shares issued at the end of the fiscal year, for the purpose of calculating net assets per share.

Total number of treasury stock at the end of the fiscal year which was deducted from the calculation of net assets per share for the fiscal year ended March 31, 2026, was 1,171 thousand shares.

14. The Company has the right to sell or pledge securities received as collateral for transactions such as resale agreements, borrowing agreements and derivative transactions. The fair value of such securities held in hand was ¥60,313 million as of March 31, 2026.

15. Bonds payable are subordinated bonds stipulating that their priorities are ranked behind other obligations.

16. Policy reserves, excluding contingency reserve and including policy reserves-ceded, related to reinsurance contracts with the Management Network, amounted to ¥23,140,530 million and are provided at amounts calculated based on the statement of calculation procedures for the Company's insurance premiums and policy reserves. The amounts calculated based on the foregoing procedures are not less than the amounts calculated based on the statement of calculation procedures for the Postal Life Insurance policy reserves in accordance with the Act on Organization for Postal Savings, Postal Life Insurance and Post Office Network (Act No. 101 of 2005).

In addition, contingency reserve and reserve for price fluctuations are provided in the amount of ¥937,984 million and ¥530,349 million, respectively, for the category of the reinsurance.

17. Deposits from the Management Network in the balance sheet refer to the amounts equivalent to the reserve for outstanding claims of the Management Network, which were deposited at the time of privatization based on the outsourcing agreements with the Management Network for the administrative operation of the Postal Life Insurance Policy and which remained unpaid as of the fiscal year ended March 31, 2026.

18. Notes to significant subsequent events are as follows:

(Stock Split and Partial Amendments to the Articles of Incorporation in Association with the Stock Split)

Based on the resolution at the meeting of its Board of Directors held on January 29, 2026, the Company conducted a stock split and made partial amendments to its Articles of Incorporation in association with the stock split, effective April 1, 2026.

(1) Purpose of the stock split

The purpose of the stock split is to lower the price per investment unit, create a more favorable investment environment, improve the liquidity of the common stock of the Company, and expand our investor base.

(2) Overview of the stock split

1) Method of the stock split

The common stock of the Company held by shareholders whose names are registered in or recorded on the last register of shareholders as of March 31, 2026 was split at a ratio of three (3) shares for every one (1) share, with March 31, 2026 as the record date.

2) Number of shares increased by the stock split

Total number of shares issued before the stock split	371,822,700 shares
Number of shares increased by this stock split	743,645,400 shares
Total number of shares issued after the stock split	1,115,468,100 shares
Total number of shares authorized to be issued after the stock split	4,400,000,000 shares

3) Schedule for the stock split

Announcement of record date	Thursday, March 12, 2026
Record date	Tuesday, March 31, 2026
Effective date	Wednesday, April 1, 2026

(3) Effects on per share data

Per share data assuming that the stock split was conducted at the beginning of the fiscal year is as follows.

	(Yen)
	Fiscal year ended March 31, 2026
Net assets per share	3,823.75
Net income per share	153.81

(4) Partial amendments to the Articles of Incorporation in association with the stock split

1) Reasons for amendments to the Articles of Incorporation

In association with the stock split, pursuant to Article 184, Paragraph 2 of the Companies Act, the Board of Directors resolved to make, and the Company made, partial amendments to the Articles of Incorporation, with an effective date of April 1, 2026.

2) Amendments to the Articles of Incorporation

(Amended parts are underlined.)

Before amendments	After amendments
(Total Number of Shares Authorized to be Issued) Article 6: The total number of shares authorized to be issued by the Company shall be <u>two thousand four hundred million</u> ( <u>2,400,000,000</u> ) shares.	(Total Number of Shares Authorized to be Issued) Article 6: The total number of shares authorized to be issued by the Company shall be <u>four thousand four hundred million</u> ( <u>4,400,000,000</u> ) shares.

3) Schedule for amendments to the Articles of Incorporation

Date of resolution by the Board of Directors	Thursday, January 29, 2026
Effective date	Wednesday, April 1, 2026

(Cancellation of treasury stock)

At the Board of Directors' meeting held on April 24, 2026, the Company resolved to cancel its treasury stock pursuant to Article 178 of the Companies Act.

- (1) Class of shares to be cancelled: Common stock of the Company
- (2) Number of shares to be cancelled: 30,650,400 shares  
(2.7% of the total number of shares issued before the cancellation)
- (3) Scheduled date of the cancellation: June 30, 2026

(Reference)

Total number of shares issued (after the cancellation): 1,084,817,700 shares

## (Notes to the Non-Consolidated Statement of Income)

### 1. Significant Accounting Policies

#### (1) Recognition of insurance premiums and others

##### 1) Insurance premiums

The first premium is recognized for premiums that have been collected and for which the policy has commenced, in the amount collected. Premiums thereafter are recognized in the amount of each collection.

Portions of collected insurance premiums corresponding to the unearned period as of the fiscal year-end are accumulated as policy reserves, pursuant to Article 116 of the Insurance Business Act and Article 69, Paragraph 1, Item 2 of the Ordinance for Enforcement of the Insurance Business Act.

##### 2) Reinsurance income

Of the amounts that are paid as insurance claims pertaining to original insurance contracts in accordance with reinsurance contracts, the portions that correspond to reinsurance are recorded as reinsurance income at the time of payment of these insurance claims.

#### (2) Recognition of insurance claims and others

##### 1) Insurance claims and others (excluding reinsurance premiums)

When an insured event occurs and payment is made in the amount calculated based on the insurance contract, insurance claims and others (excluding reinsurance premiums) are recognized in the amount of such payment.

Reserve for outstanding claims has been accumulated for insurance claims, etc. for which payment is due but has not been paid at the fiscal year-end, or insurance claims, etc. for which the occurrence of the insured event has not been reported but the Company deems that the insured event provided in the insurance contract has occurred, pursuant to Article 117 of the Insurance Business Act and Article 72 of the Ordinance for Enforcement of the Insurance Business Act.

##### 2) Reinsurance premiums

Reinsurance premiums that have been agreed on based on reinsurance contracts are recorded when the said reinsurance contracts are concluded or when insurance premiums corresponding to original insurance contracts are collected, etc.

Some of the policy reserves and reserves for outstanding claims that correspond to reinsurance are not set aside pursuant to Article 71, Paragraph 1 and Article 73, Paragraph 3 of the Ordinance for Enforcement of the Insurance Business Act.

2. Total expenses from transactions with subsidiaries and affiliates amounted to ¥18,425 million.

3. Gains on sales of securities comprise domestic bonds of ¥6,159 million, domestic stocks of ¥39,476 million and foreign securities of ¥6,998 million.

4. Losses on sales of securities comprise domestic bonds of ¥333,401 million, domestic stocks of ¥9,151 million, foreign securities of ¥10,267 million and other securities of ¥11,901 million.

5. Gains on money held in trust include losses on valuation of ¥2,701 million.

6. Losses on derivative financial instruments include losses on valuation of ¥56,111 million.

7. The amount of reversal of reserve for outstanding claims-ceded that is added to the calculation of provision of reserve for outstanding claims for the fiscal year ended March 31, 2026, was ¥61 million. The amount of provision for policy reserves-ceded that is added to the calculation of reversal of policy reserves for the fiscal year ended March 31, 2026, was ¥191,610 million.

8. Net income per share was ¥153.81.

The Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share. Net income per share has been calculated assuming that the stock split was conducted at the beginning of the fiscal year.

The Company has established a Board Benefit Trust (BBT). Shares of the Company held in trust, which were recorded as treasury stock under the category of shareholders' equity, were included in treasury stock to be deducted from the calculation of the average number of shares during the fiscal year, for the purpose of calculating net income per share.

Average number of treasury stock during the fiscal year which was deducted from the calculation of net income per share for the fiscal year ended March 31, 2026, was 1,174 thousand shares.

9. Insurance premiums assumed based on reinsurance contracts with the Management Network included in insurance premiums and others for the fiscal year ended March 31, 2026, were ¥104,043 million.

10. Insurance claims based on reinsurance contracts with the Management Network included in insurance claims for the fiscal year ended March 31, 2026, were ¥1,783,384 million.

11. Provision for reserve for policyholder dividends, which is provided for the Management Network based on gains or losses and others arising in the category of the reinsurance due to the reinsurance contracts with the Management Network, was ¥126,124 million for the fiscal year ended March 31, 2026.

12. Transactions of the Company with related parties are as follows:

(1) Parent company, major shareholders (limited only to companies), and others

Type	Company name	Percentage of voting rights	Relationship	Transaction	Transaction amount	Account	Year-end balance
Parent company	Japan Post Holdings Co., Ltd.	Directly owned 49.76%	Group management Interlocking officers	Payment of brand royalty fees (*)	¥1,852 million	Accounts Payable	¥169 million

Conditions of transactions and policies to decide the conditions

(\*) Based on the concept that the benefits of brand value enjoyed by the Company from maintaining its membership in Japan Post Group is reflected on the Company's performance, brand royalty fees are calculated by multiplying the amount of insurance policies in force as of the end of the previous fiscal year, which is a financial indicator whereupon such benefits have been reflected, by a fixed rate.

(2) Companies, etc. sharing the same parent company and subsidiaries, etc. of other related companies

Type	Company name	Percentage of voting rights	Relationship	Transaction	Transaction amount	Account	Year-end balance
Subsidiary of parent company	Japan Post Co., Ltd.	None	Insurance agency Interlocking officers	Payments for commission of agency services (*1)	¥89,830 million	Agency accounts payable	¥8,802 million

Conditions of transactions and policies to decide the conditions

(\*1) The Company makes payments including commission of insurance solicitation calculated by multiplying the insurance amounts and insurance premiums of each contract by commission rates set for each class of insurance, and commission of maintenance and collection calculated by multiplying unit prices set for each type of outsourcing services, such as collection of insurance premiums and payments for insurance money, by the number of policies in force.

(\*2) In addition to the above, from the fiscal year ended March 31, 2020, out of the expenses required for the maintenance of the post office network, the expenses necessary to ensure universal service will be covered by the funds provided to Japan Post Co., Ltd. from the Management Network using the contributions from the Company and JAPAN POST BANK Co., Ltd. as funds, with the exception of the amount to be borne by Japan Post Co., Ltd., in accordance with the Act on Organization for Postal Savings, Postal Life Insurance and Post Office Network. In the fiscal year ended March 31, 2026, the contributions paid by the Company to the Management Network amounted to ¥57,662 million.

**(Notes to the Non-Consolidated Statement of Changes in Net Assets)**

## Type and Number of Treasury Stock

(Thousands of shares)

	April 1, 2025	Increase	Decrease	March 31, 2026
Treasury stock				
Common stock	405	21,586	11,373	10,618

- (\*1) Numbers of treasury stock at the beginning and the end of the fiscal year ended March 31, 2026, include shares of the Company held in the Board Benefit Trust (BBT), and were 394 thousand shares and 390 thousand shares, respectively.
- (\*2) The increase of 21,586 thousand shares in the number of treasury stock was attributable to the increase of 11,369 thousand shares from the acquisition of treasury stock based on the resolutions passed at the Board of Directors meetings on November 14, 2024 and March 28, 2025, the increase of 10,216 thousand shares from the acquisition of treasury stock based on the resolution passed at the Board of Directors meeting on November 14, 2025, and the increase of 0 thousand shares from the purchase of shares less than one unit.
- (\*3) The decrease of 11,373 thousand shares in the number of treasury stock was attributable to the decrease of 11,369 thousand shares from the cancellation of treasury stock based on the resolution passed at the Board of Directors meeting on May 15, 2025 and the decrease of 4 thousand shares from the granting of shares via the Board Benefit Trust (BBT).
- (\*4) Although the Company conducted a stock split effective April 1, 2026, splitting its common stock at a ratio of three (3) shares for every one (1) share, the items described in this note are based on the number of shares before the stock split.