History of Japan Post Insurance

The Postal Life Insurance Service was created in October 1916 with the social mission of "providing basic measures of life with simple procedures for the people of Japan." Inheriting this social mission, we have provided simple and easy-to-understand products with smaller coverage amounts through the nationwide network of post offices, while enhancing the quality of customer services.

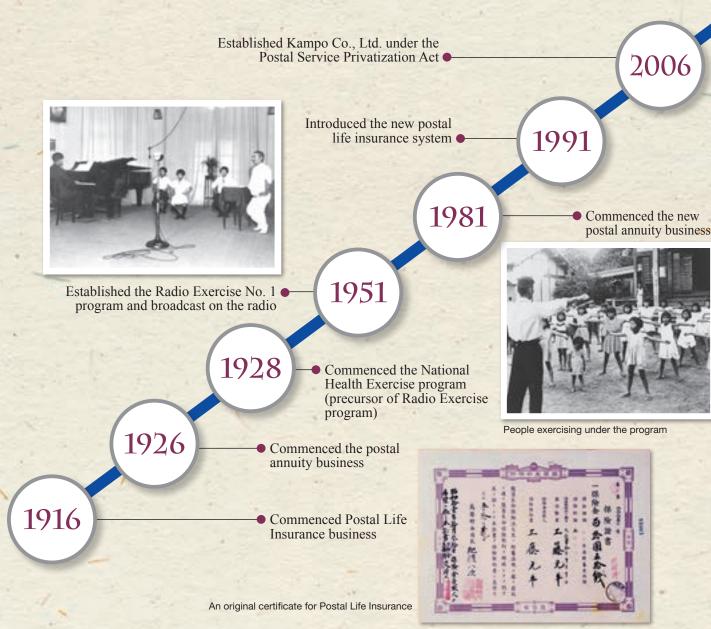
Going forward, the Company will strive to earn an even greater sense of familiarity and credibility from

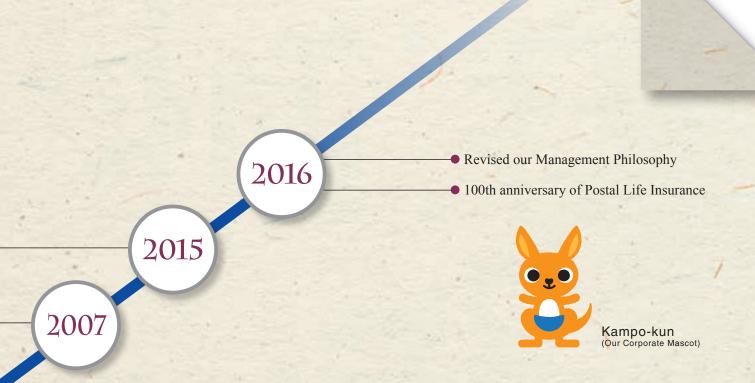
customers, which constitutes its strength.



Listed on the First Section of the Tokyo Stock Exchange

Trade name changed to JAPAN POST INSURANCE Co., Ltd. in line with the commencement of the life insurance business





Management Philosophy, Management Policy and Code of Conduct

Our Management Philosophy is a determination that all executives and employees will work together to be always close at hand and to protect the well-being of every one of our customers.

Keeping this Management Philosophy in our mind, we will work to build a stable foundation for sustainable growth and remain a company that is trusted and loved by our customers for centuries to come.



Be a trustful partner for people, always being close at hand and endeavoring to protect their well-being.



We aim to become the No.1 Japanese insurance company selected by customers.

- 1. We are always close to people's lives, offering easy-to-understand products and high-quality services.
- 2. We always ensure that employees who have contact with our customers make full use of their strengths to offer better customer services.
- 3. We create a working environment in which all employees can develop their talents and work with energy and vitality.
- 4. We practice sound management based on strong corporate governance, constantly creating new value to achieve sustainable growth.
- 5. We actively contribute to health promotion, environmental protection, and the development of local communities and society as a whole.
- 6. We work to communicate closely with all stakeholders.

Code of Conduct

- 1. We put the customer first in everything we do.
- 2. We offer comprehensive and heartfelt services by working together closely with our business partners.
- 3. We always improve ourselves, embarking on new challenges and contributing to the development of the company and society.
- 4. We leave no stone unturned in ensuring compliance based on a strong ethical sense of the company as a responsible member of society.
- 5. We respect human rights and create a diverse and inclusive working environment.

Total Assets

480,336.7
billion
Industry's No. 1

Note 1
Note 3

Insurance in Numbers

¥88.5 billion

Achieved a 4.4% increase over the previous year

Page **109**

Dividend Payout Ratio

40.6%

Paid a dividend of ¥60 per share to shareholders

Note 1

Page **12**

Consolidated Solvency
Margin Ratio

1,290.6%

One of the indicators by which the regulatory agency determines financial soundness

Page 162

Notes: 1 Consolidated

- 2 Net income attributable to Japan Post Insurance
- 3 "Industry's No.1" calculated by Japan Post Insurance based on figures disclosed by life insurance companies in Japan as of March 31, 2017

Monthly Premiums from New Policies

¥55.3 billion

Achieved an 8.4% increase over the previous year

Japan Post

Page **12**

Status of Accumulation of Internal Reserves

¥3,042.7

The total of contingency reserve and reserve for price fluctuations



Annualized Premiums from New Policies

Individual insurance (Industry's No.1)

¥507.9 billion

Third-sector

¥55.7 billion

20 Note 3

Annualized Premiums from Policies in Force

Individual insurance

Third-sector

¥736.1 billion

21 Note 4

Nationwide Post Office Network

20,050 post offices

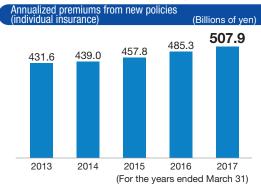
Note 7

- Notes: 4 The figures for policies in force are the sum of individual life insurance and Postal Life Insurance reinsured by us under commission from the Management Organization.
 - 5 The number of customers is the sum of policyholders and insured persons (including individual life insurance and individual annuity insurance as well as Postal Life Insurance reinsured by us under commission from the Management Organization.).
 - 6 This refers to payments according to insurance policies, including insurance claims, annuity payments, benefits, and refunds, etc.
 - 7 Number of post offices undertaking life insurance solicitations.

CLOSE UP

Annualized Premiums from New Policies

Record high since privatization was attained for both individual and third-sector insurance policies.



Annualized premiums from new policies third-sector)

(Billions of ven) 55.7 49.5 40.8 41.1 2013 2014 2015 2016 (For the years ended March 31)

Number of New Policies (individual insurance)

> 2.44 million

> > 20

Number of Policies in Force (individual insurance)

31.56

million

Industry's No.1

Note 3 Note 4

Number of Customers

29.48 million

> **32** Note 5

Insurance Claims, etc. **Paid to Customers**

¥7,550.3 billion

Industry's No.1

Note 3 Note 6 25